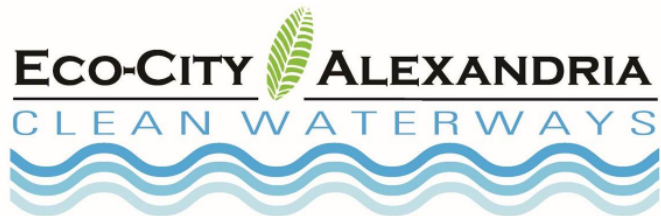




City of Alexandria and Alexandria Renew Enterprises

Long Term Control Plan Update Public Meeting

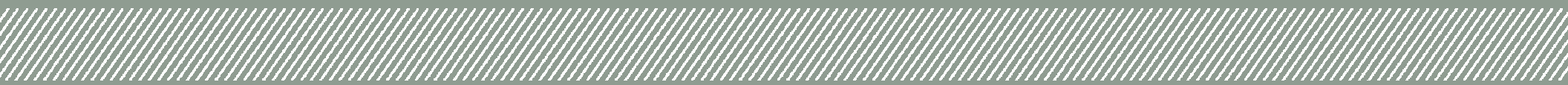


April 5, 2018

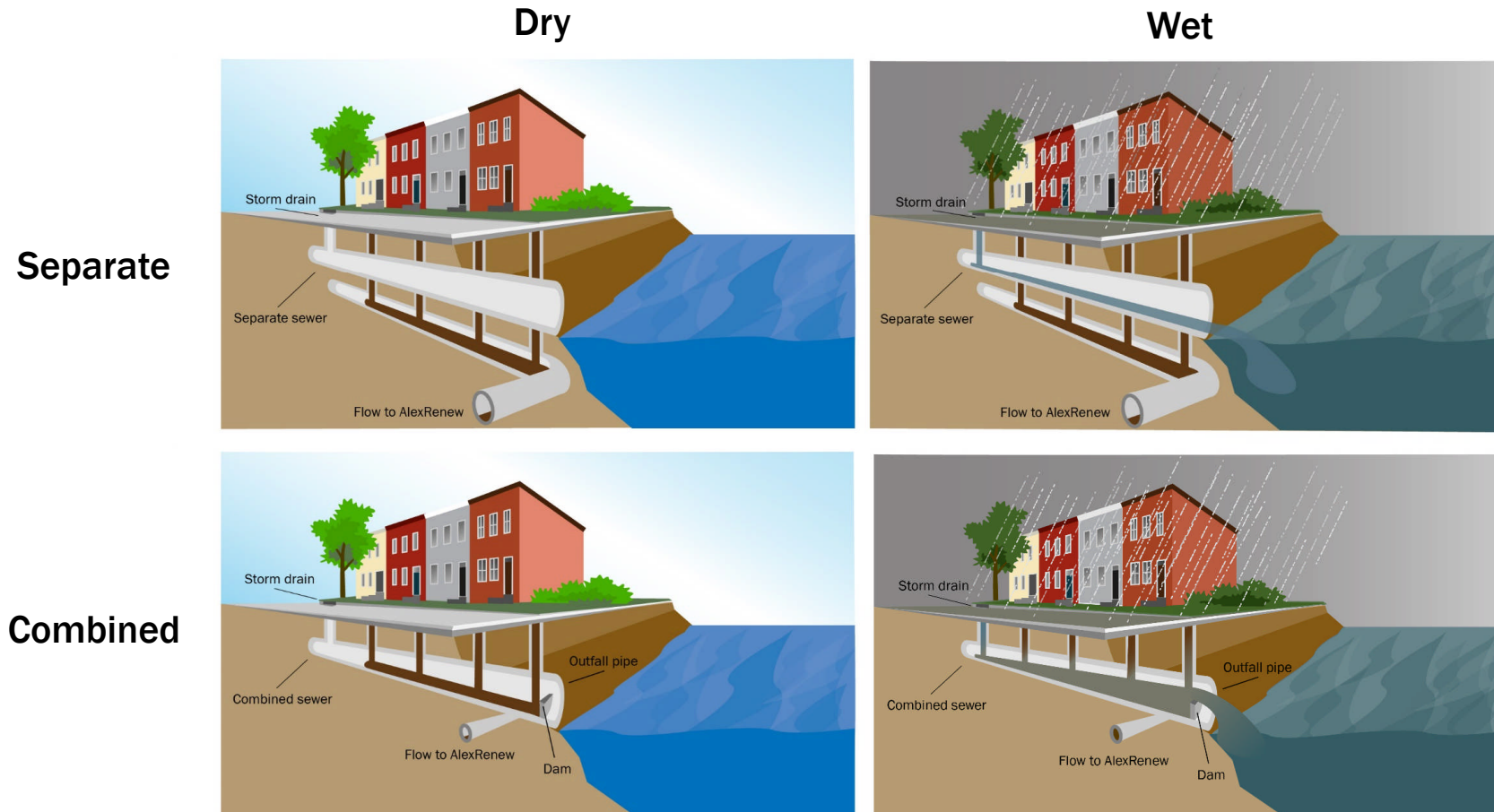
Presentation Outline

- Background
- CSS Stakeholder Group Process
- Technical Options
- Performance
- Cost
- Evaluation Criteria/Recommendation
- Stakeholder Feedback
- Outfall Transfer Initiative
- Rate Forecast
- Next Steps
- Public Questions and Comment

Background



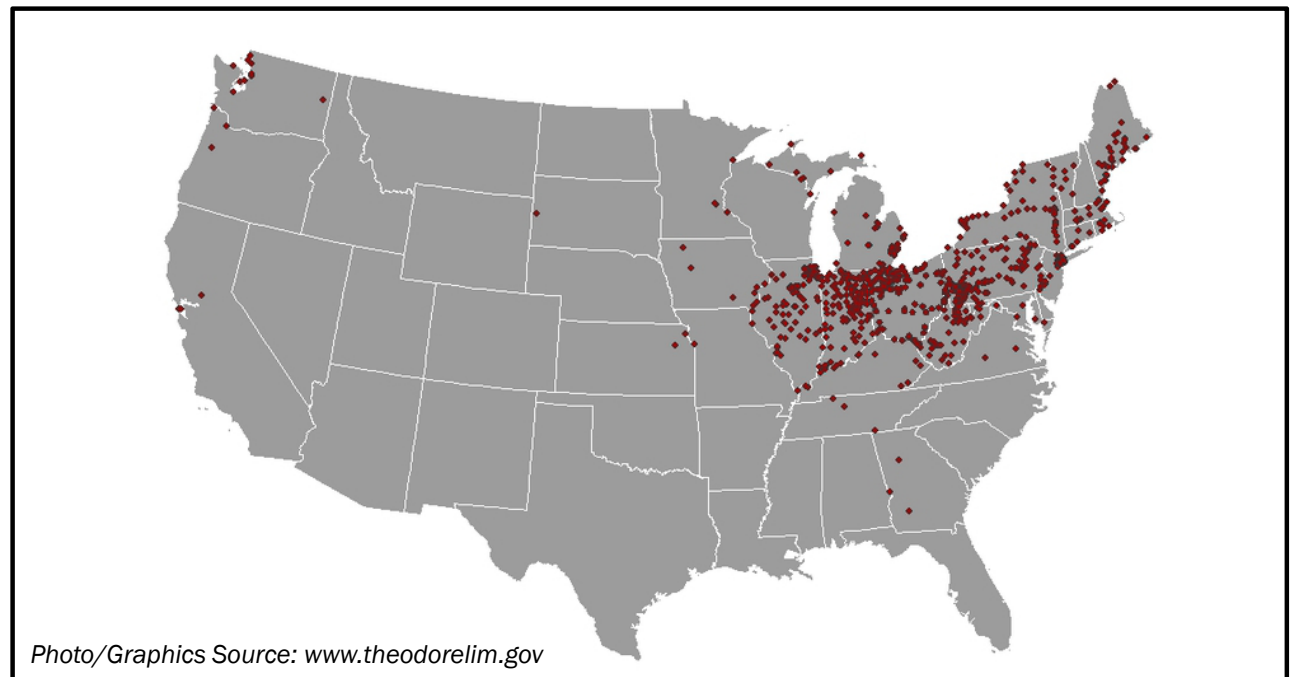
What is a Combined Sewer Overflow (CSO)?



Locations of combined sewer system communities in the U.S.



- Combined sewers are concentrated in older communities
- City of Alexandria sewer system dates to early 1800s
- Currently, 772 authorized discharges from 9,348 combined sewer outfalls in 32 states and DC
- Nearby combined sewer communities include Richmond, VA; Lynchburg, VA; and Washington, DC



Alexandria's Combined Sewer System

544

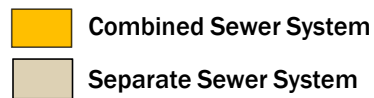
approximate number of acres of total area within CSS

390

acres of impervious area within CSS (72% of total area)

4

CSO outfalls



Regulatory paradigm shift occurred for CSO control in the City of Alexandria



- City's existing Long Term Control Plan based on best practices for operation and maintenance of combined systems
- Proactive separation as part of Area Reduction Plan
- Monitoring and modeling of combined sewer overflows
- Green infrastructure was part of solution because of extended timeframe for implementation



- Must address the 2017 CSO Law
- Must address the Hunting Creek Total Maximum Daily Load (TMDL)
- Must meet Presumption Approach per EPA's 1994 CSO Policy at CSO 001

What the 2017 CSO Law Mandates:

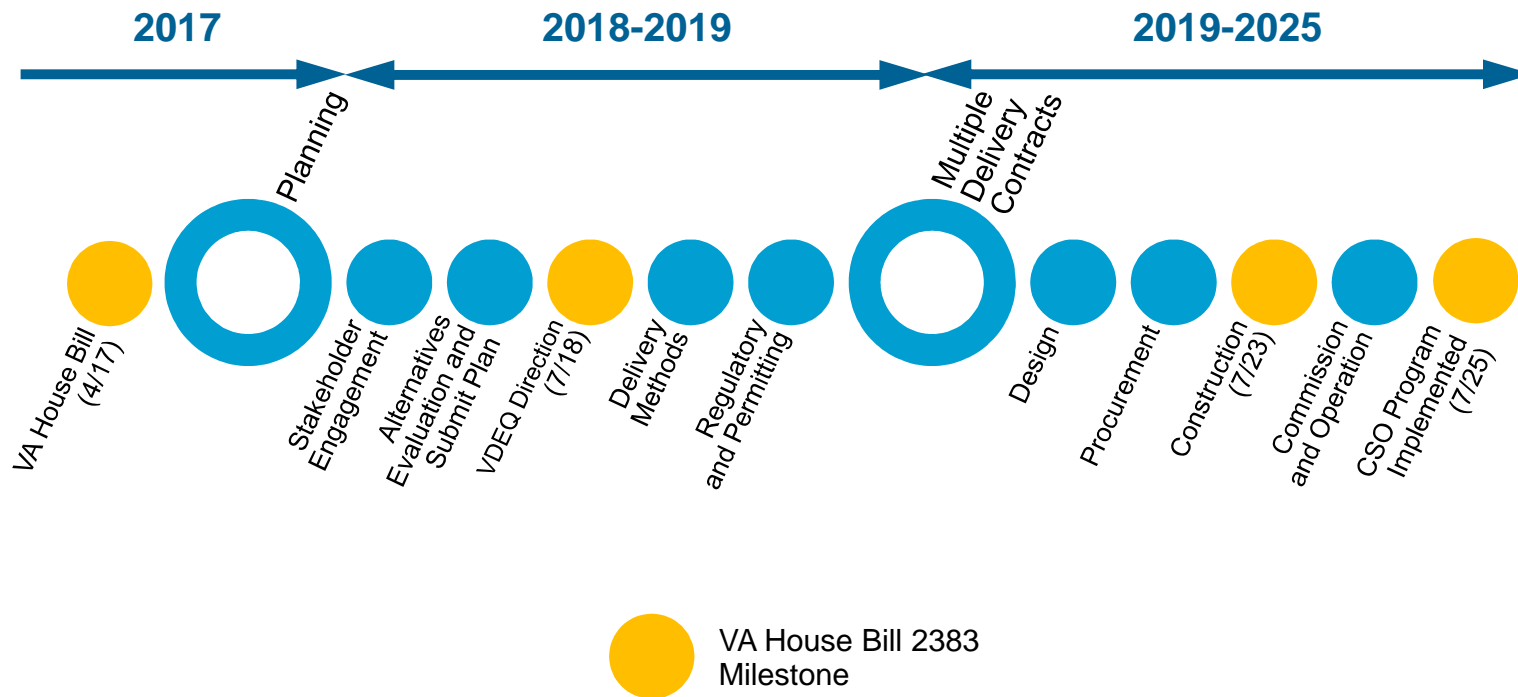
Presumption Approach Requirements per EPA CSO Policy

- Must meet any of the following criteria:
 1. 4-6 overflows per year
 2. 85% capture or elimination by volume
 3. Elimination or removal of no less than the mass of pollutants...for the volumes that would be eliminated or captured for treatment under Paragraph 2

Hunting Creek TMDL Compliance Requirements

- Hunting Creek TMDL assigns Waste Load Allocations to CSO's 002/3/4
- Requires significant reduction in Bacteria
 - CSO 002: 80% Removal
 - CSO 003: 99% Removal
 - CSO 004: 99% Removal

2017 CSO Law requires completion by 2025, with interim milestones established



CSS Stakeholder Process

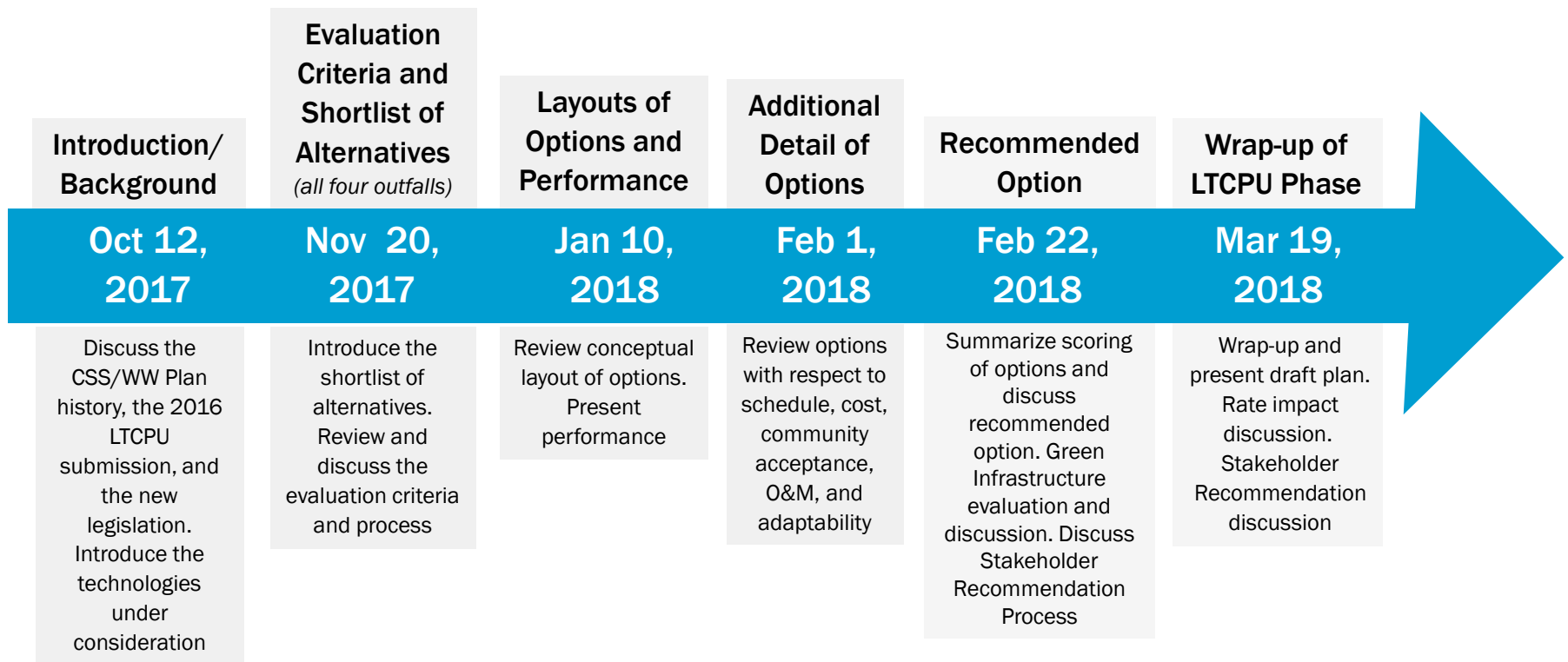


CSS Stakeholder Group Responsibility

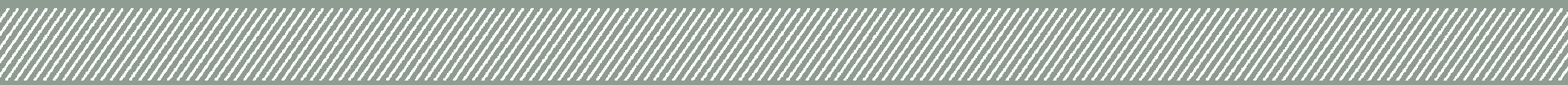
Resolution No. 2781

- Convened by City Council with the charge of providing input to the Long Term Control Plan Update (LTCPU)
- Consists of 14 members representing:
 - Civic groups
 - Residents
 - City departments
 - Environmental groups
- **Provide recommendations** on how a primary combined sewer system control strategy can accomplish the City's goals and permit requirements while minimizing impacts to the community
- **Review and monitor** the preparation of the LTCP
- **Serve as a central information receiving/dissemination body** related to the development of the LTCP

CSS Stakeholder Process Timeline



Technical Options Reviewed with Stakeholders



Performance Requirements

CSO 001

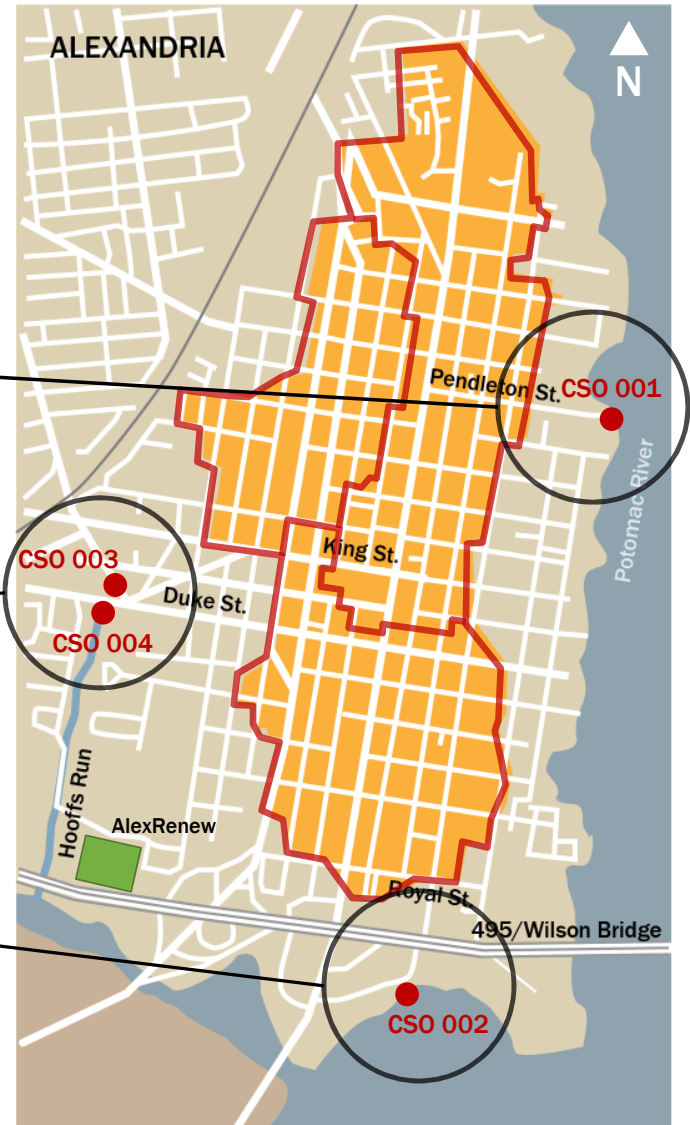
Presumption Approach per
EPA's 1994 CSO Policy

CSO's 003 and 004

99% Reduction per
Bacteria TMDL

CSO 002

80% Reduction per
Bacteria TMDL

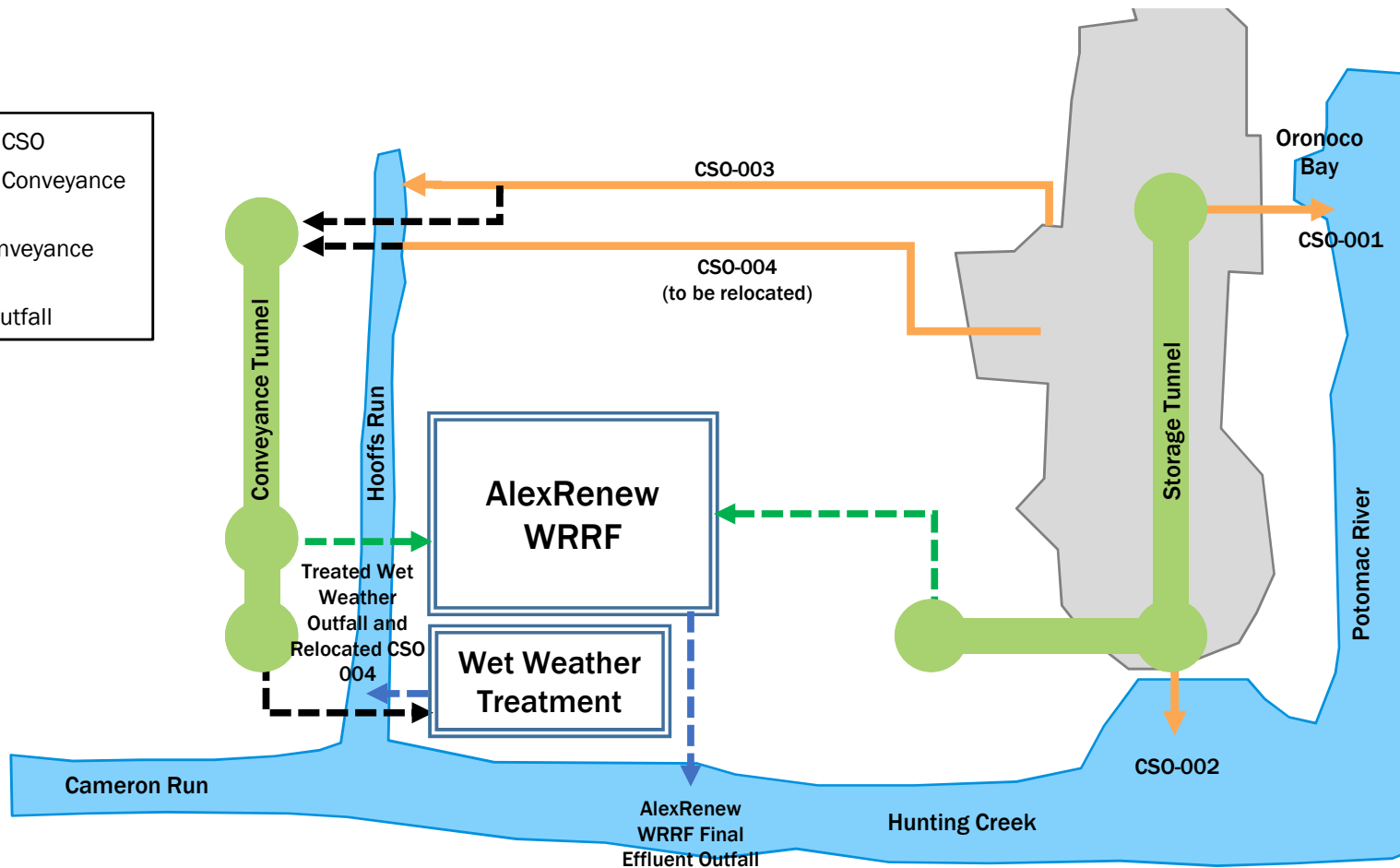
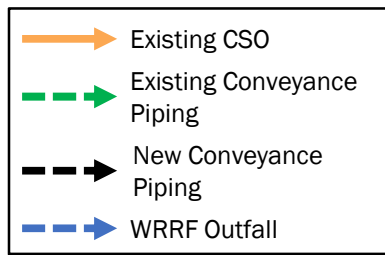


Shortlist of CSO Control Options Presented to Stakeholder Group







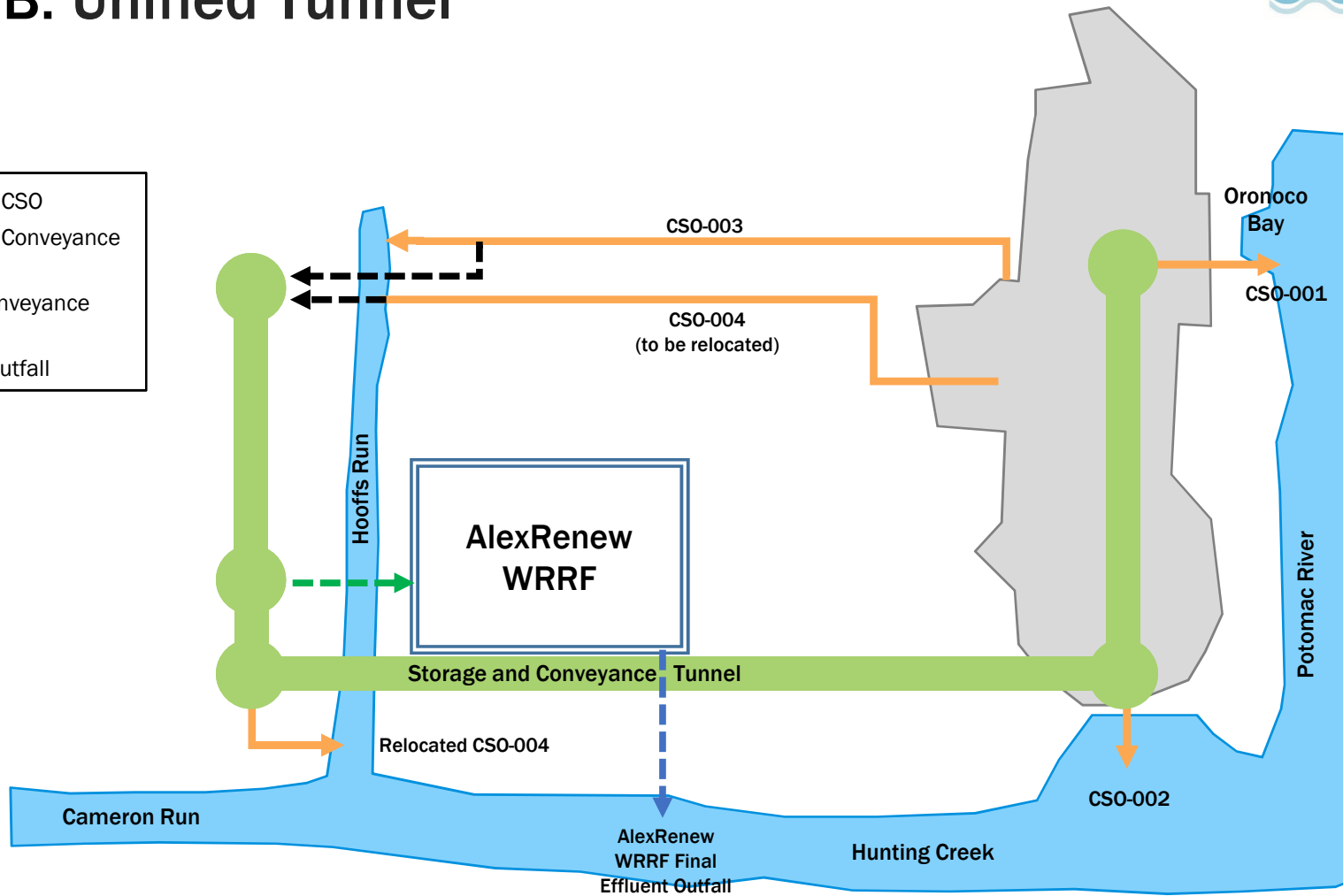
| Option | CSO Control Strategy/Description |
|--------|--|
| A | Separate tunnels for CSOs 003/004 and CSOs 001/002 with new wet weather treatment facility at AlexRenew for CSOs 003/004 only |
| B | Unified tunnel connected by pumping from CSO 003/004 tunnel to CSO 001/002 tunnel |
| B+ | Unified tunnel connected by pumping from CSO 003/004 tunnel to CSO 001/002 tunnel plus wet weather treatment through dual-use facilities (Developed in response to CSS Stakeholder Feedback) |
| C | Separate tunnel with new wet weather treatment facility at AlexRenew for CSOs 003/004 only and separate storage tanks for CSOs 001 and 002 |

Option A: Separate Tunnels with Wet Weather Treatment

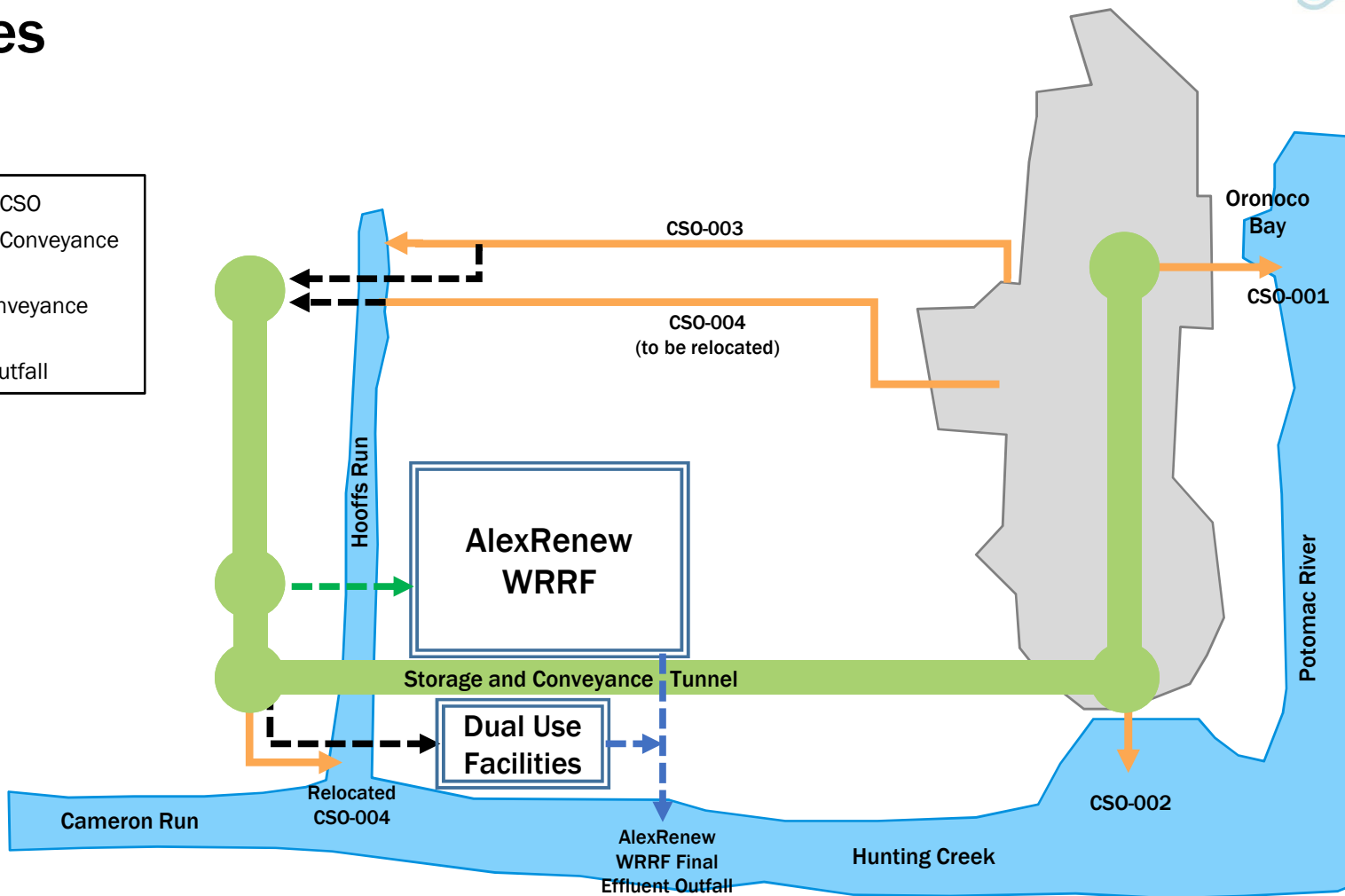
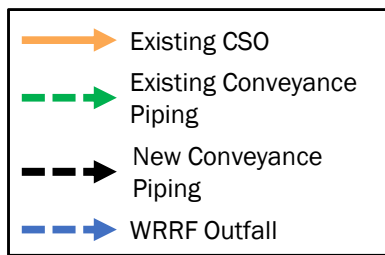


Option B: Unified Tunnel

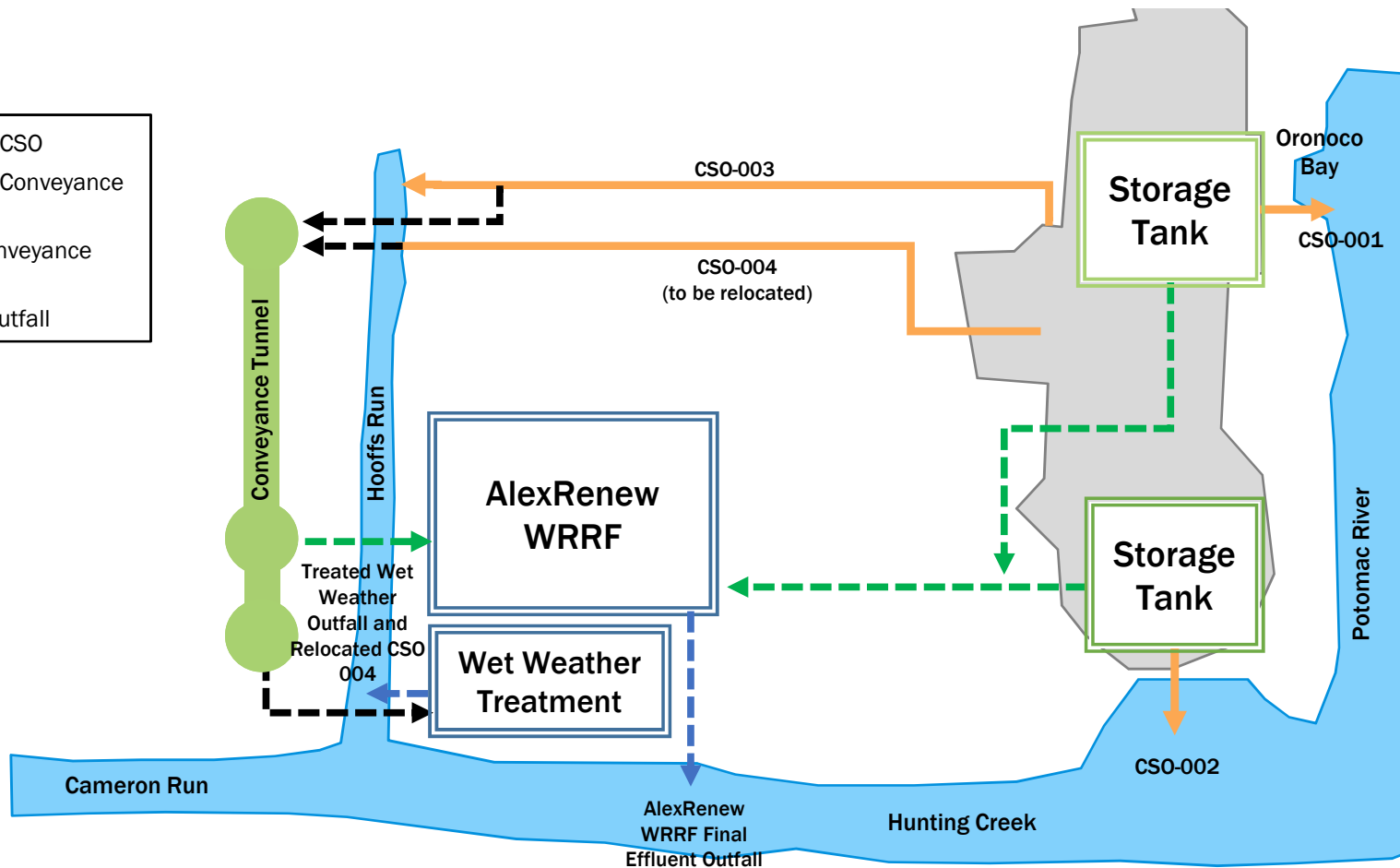
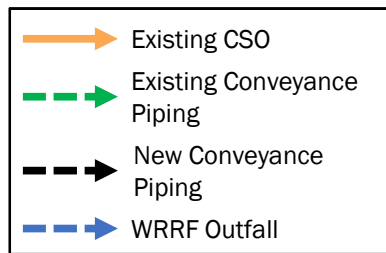
-  Existing CSO
-  Existing Conveyance Piping
-  New Conveyance Piping
-  WRRF Outfall




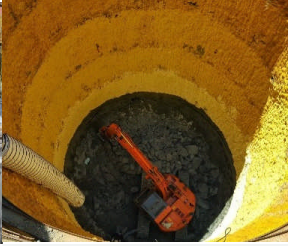



Option B+: Unified Tunnel with Dual Use Facilities



Option C: Tunnel and Tanks with Wet Weather Treatment



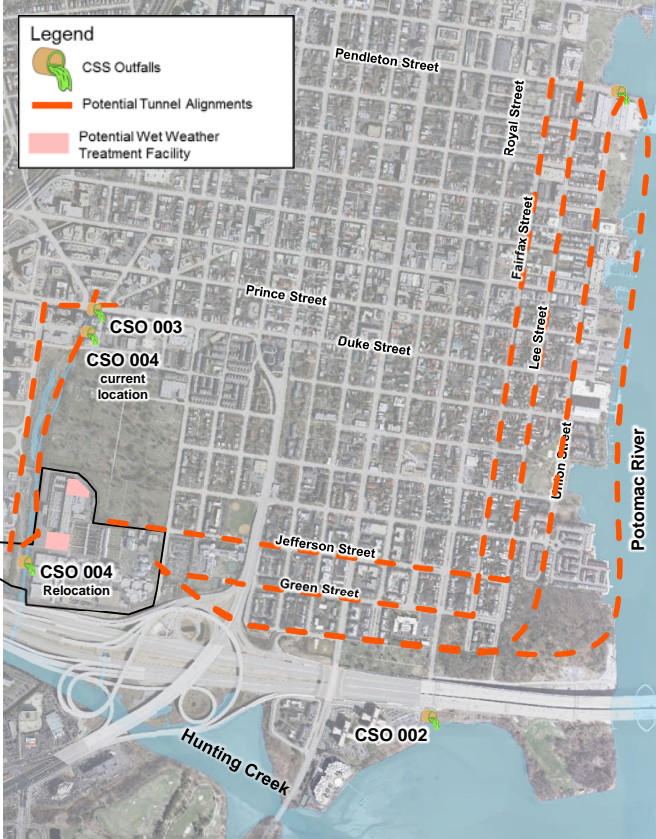
Options considered include the following major infrastructure:

| Option | Diversion Chambers  | Drop Shafts  | Deep Tunnels  | Storage Tanks  | Wet Weather Treatment  |
|--------|---|--|--|--|--|
| A | ✓ | ✓ | ✓ | | ✓ |
| B | ✓ | ✓ | ✓ | | |
| B+ | ✓ | ✓ | ✓ | | ✓ |
| C | ✓ | ✓ | ✓ | ✓ | ✓ |

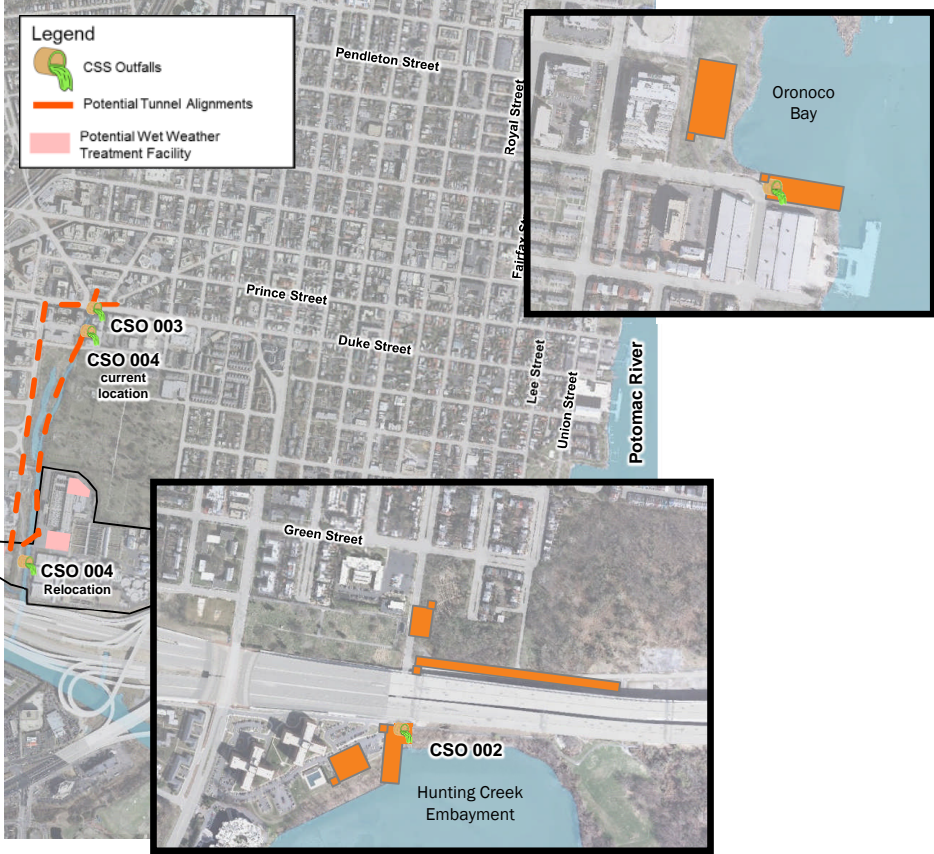
Potential Alignments for Options

Note: Potential tunnel alignments and tank locations currently under evaluation, only one tunnel alignment or tank location will be selected

Options A and B/B+ (Tunnels)



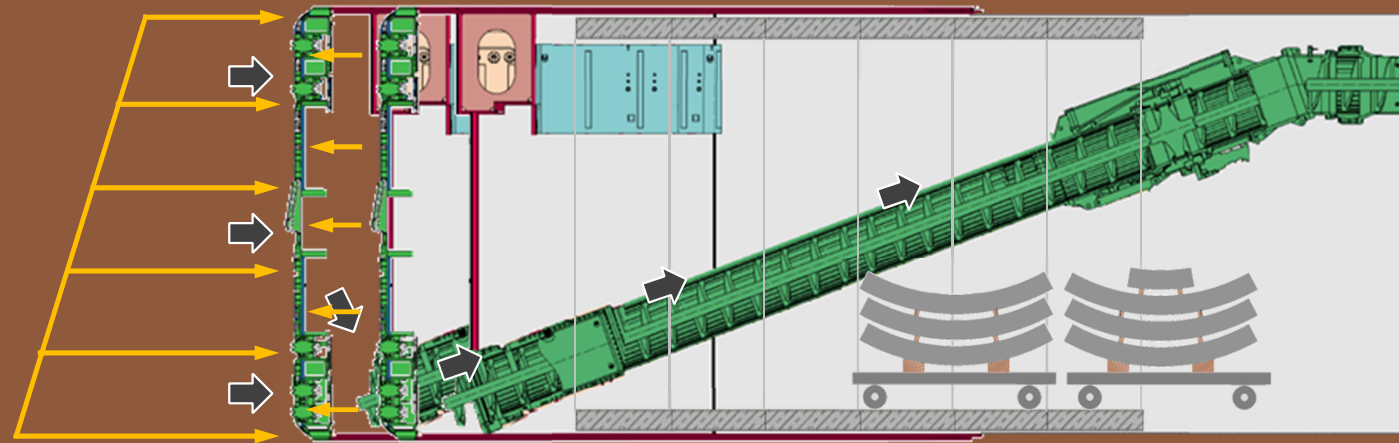
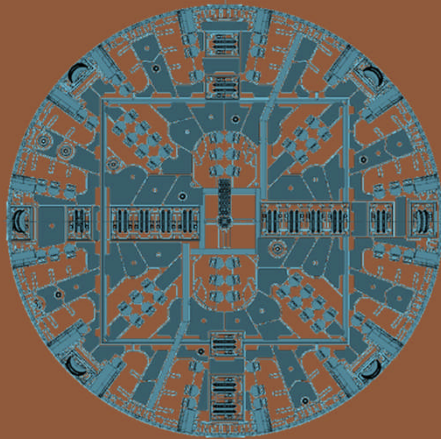
Option C (Tanks)



How Do We Build a Tunnel?

Ground Surface

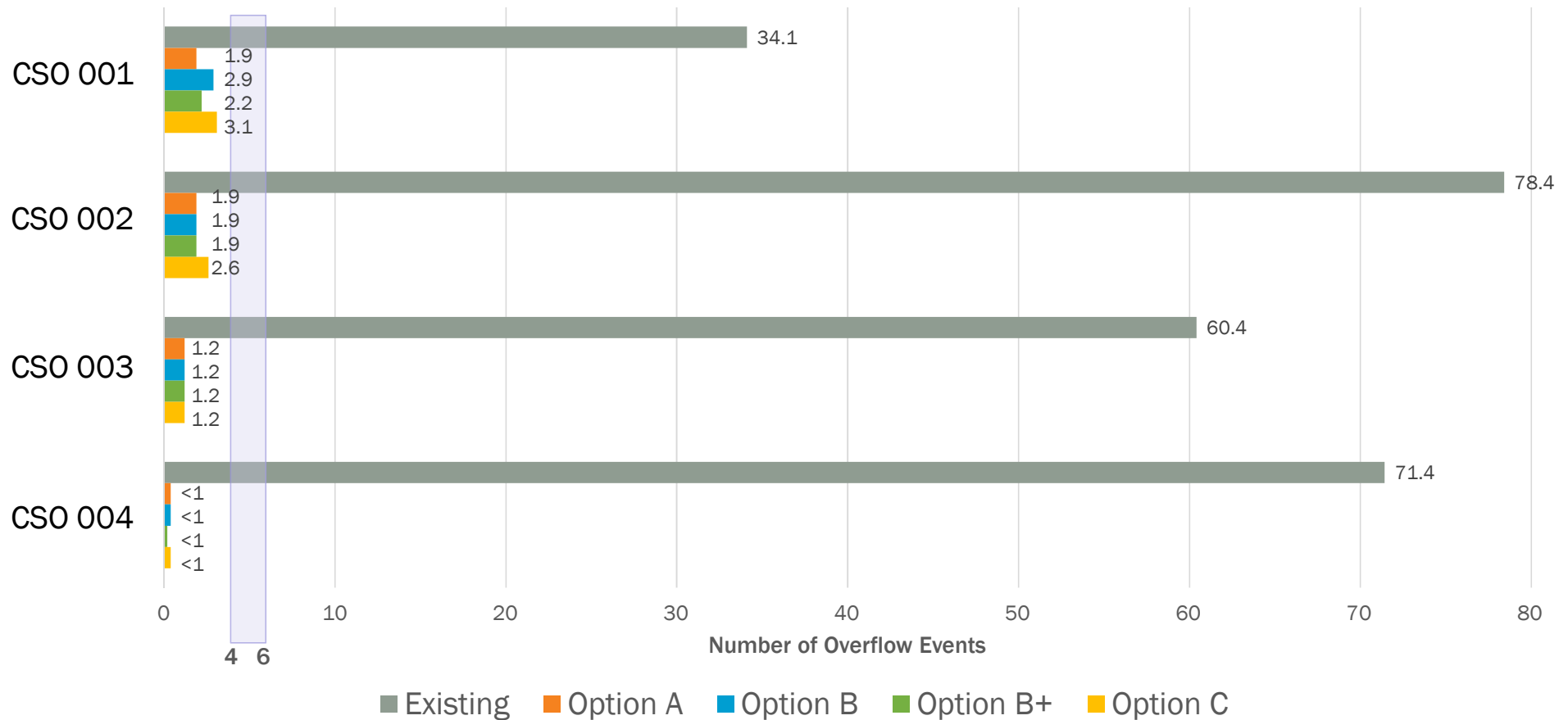
100 to 120 feet deep



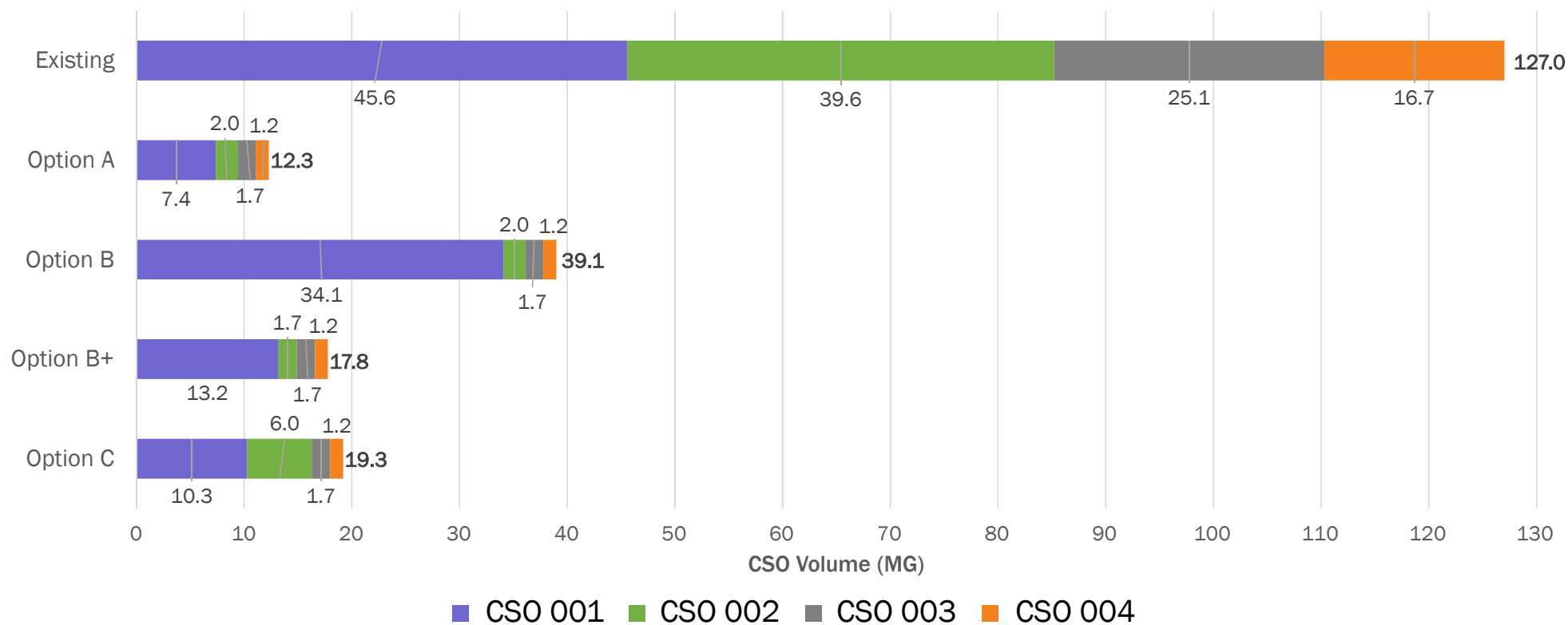
Performance of CSO Remediation Options



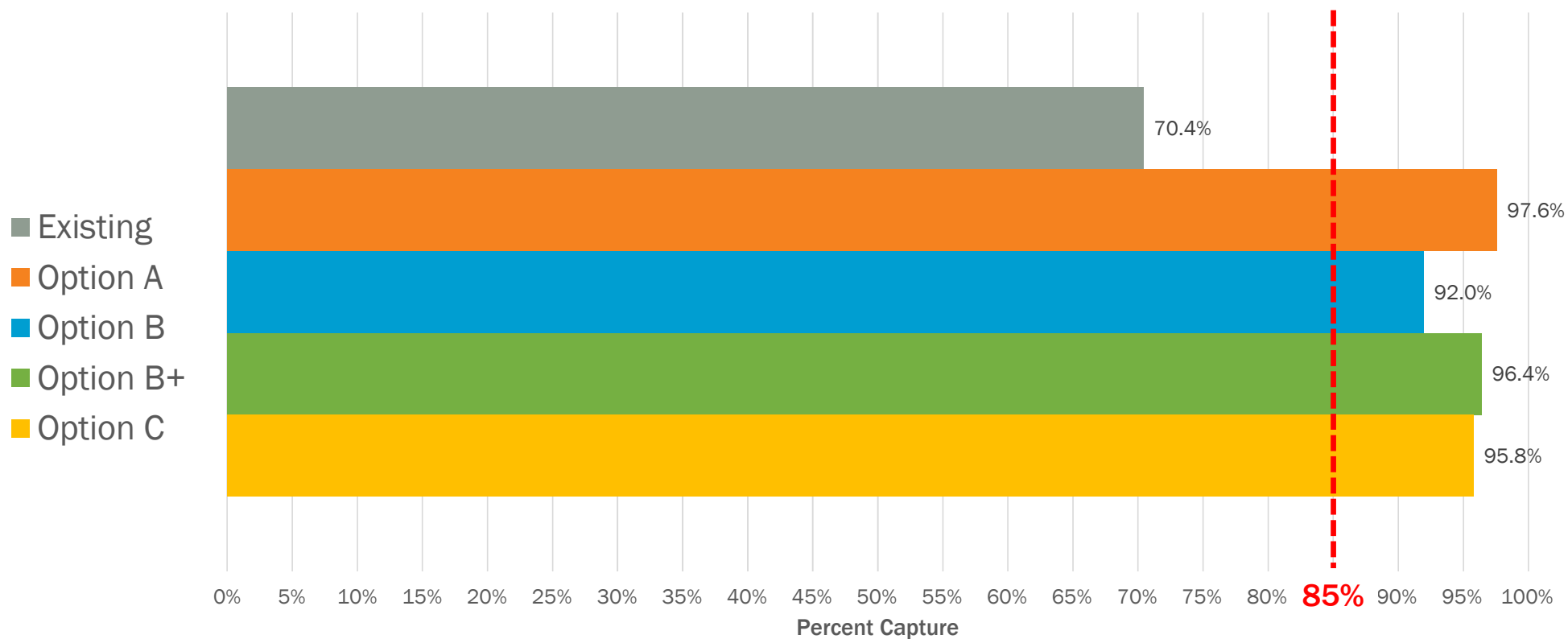
Average Number of Overflows 2000-2016 before and after CSO remediation



Average Volume of Overflows 2000-2016 before and after CSO Remediation Program



Average Percent Capture 2000-2016 before and after CSO Remediation Program



Estimated Capital Costs of Options



Estimated Capital Costs

Cost \$ Millions

(escalated to the midpoint of construction)

| | Option A Separate Tunnels | Option B Unified Tunnels | Option B+ Unified Tunnels w/ Dual-use Facilities | Option C Tunnel and Tanks |
|-----------------------------|------------------------------|-----------------------------|--|------------------------------|
| WRRF Upgrades | 2.7 | 2.7 | 2.7 | 2.7 |
| CSO 003/4 Tunnel + Pumps | 130 | 130 | 130 | 130 |
| Wet Weather Facility | 92 | – | 10 | 92 |
| CSO 001/2 Tunnel | 200 | 213 | 213 | – |
| CSO 001/2 Tanks | – | – | – | 147 |
| TOTAL ESTIMATES | 424 | 346 | 356 | 371 |
| +50% TOTAL ESTIMATES | 635 | 520 | 535 | 560 |

Evaluation of Options



Evaluation Criteria used to evaluate the Options

| Evaluation Criteria | Description |
|--------------------------------|--|
| Life Cycle Costs | <ul style="list-style-type: none"> • Optimize the solution to minimize the impact to ratepayers <ul style="list-style-type: none"> • Capital costs: planning, design, and construction • Annual Operation and Maintenance Costs |
| O&M Complexity and Reliability | <ul style="list-style-type: none"> • Maximizes reliability of meeting VPDES permit <ul style="list-style-type: none"> • Combined Sewer System Permit • AlexRenew Wastewater Treatment Facility Permits • Minimizes location and number of facilities to operate and maintain |
| Adaptability | <ul style="list-style-type: none"> • Ability to meet future capacity, environmental, or regulatory needs and navigate climate change impacts • Provides for opportunities for adaptive management and resiliency • Integrate other planned City project needs if feasible • Opportunities for complementary Green Infrastructure |
| Schedule Risk | <ul style="list-style-type: none"> • Risk of compliance with the mandated schedule • Ability to secure necessary construction permits in a timely manner from local, state, and federal agencies |
| Community Impact | <ul style="list-style-type: none"> • Minimize disruption to the community during construction • Minimize disruption to the community caused by regular Operation and Maintenance activities • Maximize opportunities to incorporate community benefits |

Evaluation Criteria summary for all Options

Less successful  More successful

| | Option A Separate Tunnels | Option B/B+ Unified Tunnel | Option C Tunnel and Tanks |
|-----------------------|------------------------------|-------------------------------|------------------------------|
| Life Cycle Costs | Highest | Lowest | High |
| O&M Complexity | High | Lowest | Highest |
| Adaptability | High | Highest | Lowest |
| Schedule Risk | Highest | Moderate | Moderate |
| Community Impact | High | High | Highest |
| • During Construction | | | |
| • Post Construction | Low | Low | Highest |

Evaluation Criteria Description

| Evaluation Criteria | Option A | Option B/B+ | Option C |
|---------------------|--|--|---|
| Life Cycle Costs | <ul style="list-style-type: none"> Highest estimated capital and life cycle costs | <ul style="list-style-type: none"> Has the lowest estimated capital and life cycle costs | <ul style="list-style-type: none"> High estimated capital and life cycle costs |
| O&M Complexity | <ul style="list-style-type: none"> Moderate complexity due to multiple locations of mechanical equipment (but sited near WRRF) and infrequently used wet weather treatment facility | <ul style="list-style-type: none"> Is the simplest to maintain due to centralized location of facilities and no wet weather treatment | <ul style="list-style-type: none"> Highest complexity due to multiple locations of mechanical equipment and infrequently used wet weather treatment facility |
| Adaptability | <ul style="list-style-type: none"> Flexible since connectivity is maintained with WRRF | <ul style="list-style-type: none"> Provides the most adaptability due to connectivity with WRRF and unified system | <ul style="list-style-type: none"> Least flexible due to need for new tankage and limitations to getting flow to the WRRF through existing interceptor |
| Schedule Risk | <ul style="list-style-type: none"> Most complex schedule to meet legislative milestone based on current planning | <ul style="list-style-type: none"> Meets the legislative milestone based on current planning | <ul style="list-style-type: none"> Moderate schedule complexity to meet legislative milestone based on current planning |
| Community Impact | <ul style="list-style-type: none"> Has fewer short and long-term impacts | <ul style="list-style-type: none"> Has fewer short and long-term impacts | <ul style="list-style-type: none"> Has the most short and long-term impacts |

Option B+ is the recommended option for Long Term Control Plan implementation



| | |
|--|--|
| Life Cycle Costs | <ul style="list-style-type: none"> • Has the lowest estimated capital and life cycle costs |
| O&M Complexity | <ul style="list-style-type: none"> • Is the simplest to maintain due to centralized location of facilities and no wet weather treatment |
| Adaptability | <ul style="list-style-type: none"> • Provides the most adaptability due to connectivity with WRRF and unified system |
| Schedule Risk | <ul style="list-style-type: none"> • Meets the legislative milestone based on current planning |
| Community Impact <ul style="list-style-type: none"> • During Construction • Post Construction | <ul style="list-style-type: none"> • Has fewer short and long-term impacts <ul style="list-style-type: none"> • Minimal short-term impact over larger area • Low long-term impact: Most mechanical equipment located at WRRF |

Stakeholder Group Feedback



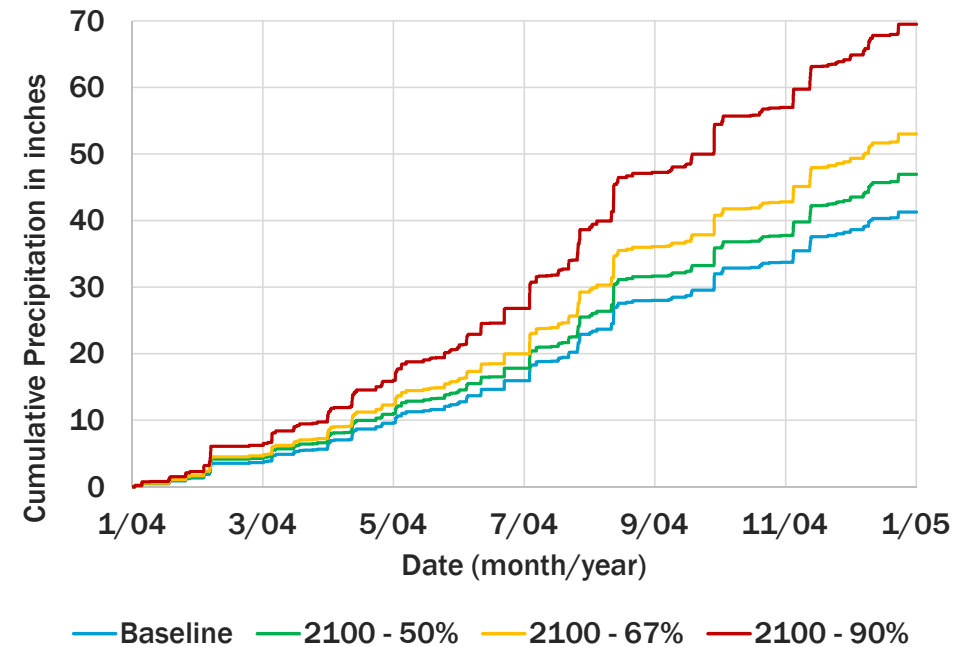
Stakeholder Group Feedback

Stakeholder Group:

- **Unanimously supports Option B+ as recommended option for LTCPU implementation**
- Supports the implementation of green infrastructure
- Challenged team to review impacts of future climate change
- Asked team to review extension of CSO 001 out of Oronoco Bay
- Suggested to consider rate affordability for low-and fixed-income residents

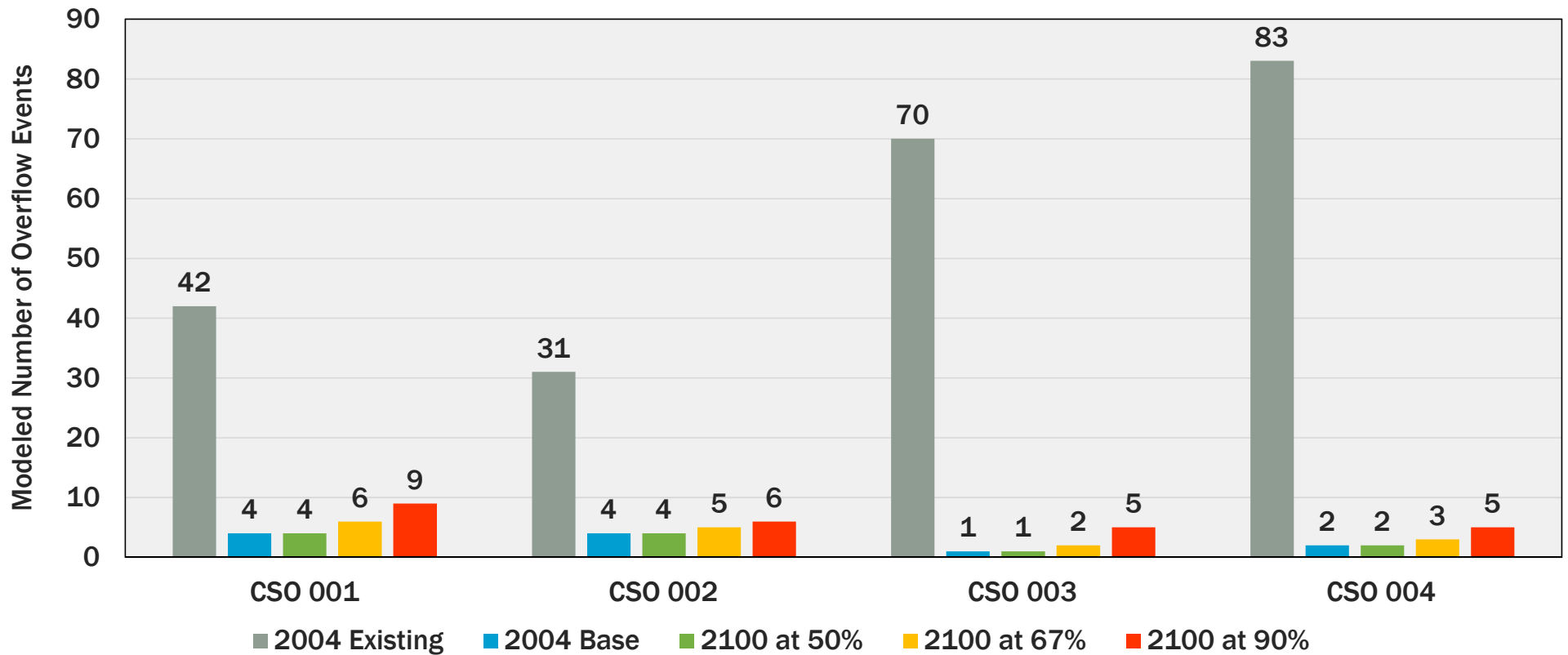
Estimated future climate precipitation for year 2100

| Annual Results | Baseline | Median (50%) | High (67%) | Higher (90%) |
|---|----------|--------------|------------|--------------|
| Total precipitation (inches) | 41.3 | 47.0 | 53.0 | 69.5 |
| Added precipitation (inches, over baseline) | - | 5.7 | 11.7 | 28.2 |
| Percent increase | - | 14% | 28% | 68% |



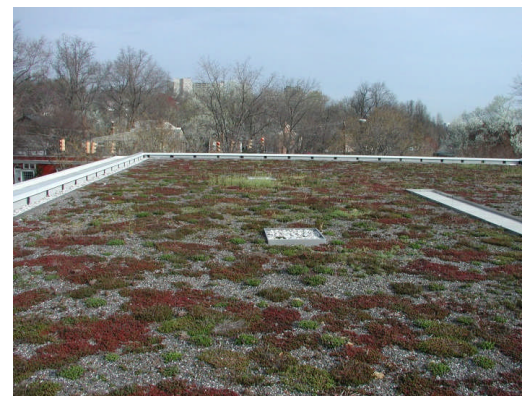
Option B performs well under future predicted climate conditions

Note: Analysis performed for Option B only. It is anticipated that Option B+ would perform as well or better than Option B under future climate conditions



City supports green infrastructure as a long-term adaptive management tool

- City 10-year CIP commits approximately \$50M for stormwater treatment
- Green infrastructure identified as major stormwater treatment strategy
- Continue to encourage and promote green infrastructure in development and redevelopment
- Implement green infrastructure in a city-wide approach



Green Roof, Duncan Library



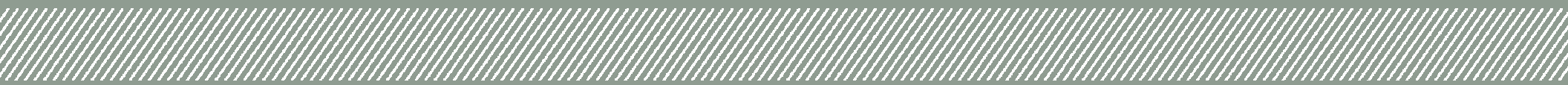
Permeable Pavers and Bioretention Cell, 4MR Park

Implementing green infrastructure will not reduce the sizing of gray infrastructure required for CSO's 001/2

- Analyzed green infrastructure at various implementation rates per other national programs
- Assumed implementation cost of \$0.8M per acre
- Calculated potential volume managed by green infrastructure
- Estimated reduction of CSO 001/2 storage volume and associated tunnel diameter
- Developed overall program cost including green infrastructure

| | % Implementation | | | |
|--|------------------|--------------|--------------|--------------|
| | 0% | 3% | 8% | 34% |
| Volume managed by gray (MG) | 7.5 | 7.4 | 7.1 | 5.8 |
| Estimated cost for green (Millions) | \$0 | \$8 | \$25 | \$106 |
| Estimated cost for gray (Millions) | \$200 | \$200 | \$200 | \$197 |
| Total Estimated Program Cost (Millions) | \$200 | \$208 | \$225 | \$303 |

Outfall Transfer Initiative



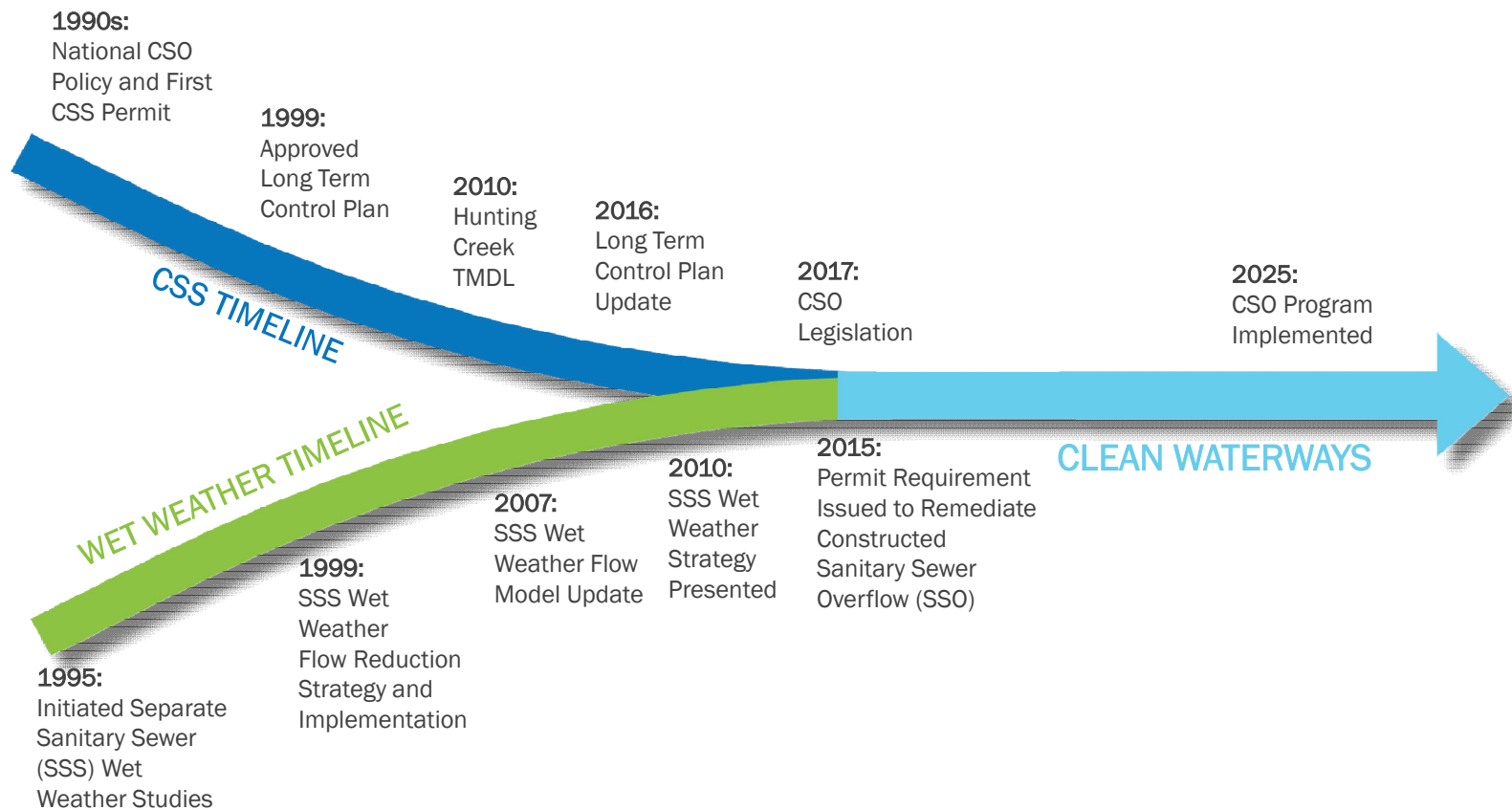
Introducing Alexandria Renew Enterprises as a CSO partner to the City



- Political subdivision of the Commonwealth created in 1952
- First independent authority created in Virginia
- Single purpose mission is to collect and process wastewater
- Smallest plant footprint in U.S. for capacity and quality of cleaned water produced
- Perfect compliance record for 12+ consecutive years



How the City of Alexandria and AlexRenew Wet Weather Partnership Formed



Outfall Transfer Initiative

Partnering means leveraging our mutual experience and abilities

Implementation Advantages

- Efficiencies of single entity owning the Program
- AlexRenew has significant experience in implementing large-scale Programs
- Can leverage planned water resources recovery facility (WRRF) projects assist in meeting deadline
- Tunnels connect to WRRF
- Simplified permitting
- Manages overall capital financial needs of our community

Operational Advantages

- Integration of operations and maintenance under single entity
- AlexRenew has expertise in treatment technology and innovation



Rate Forecast



Rate Forecast

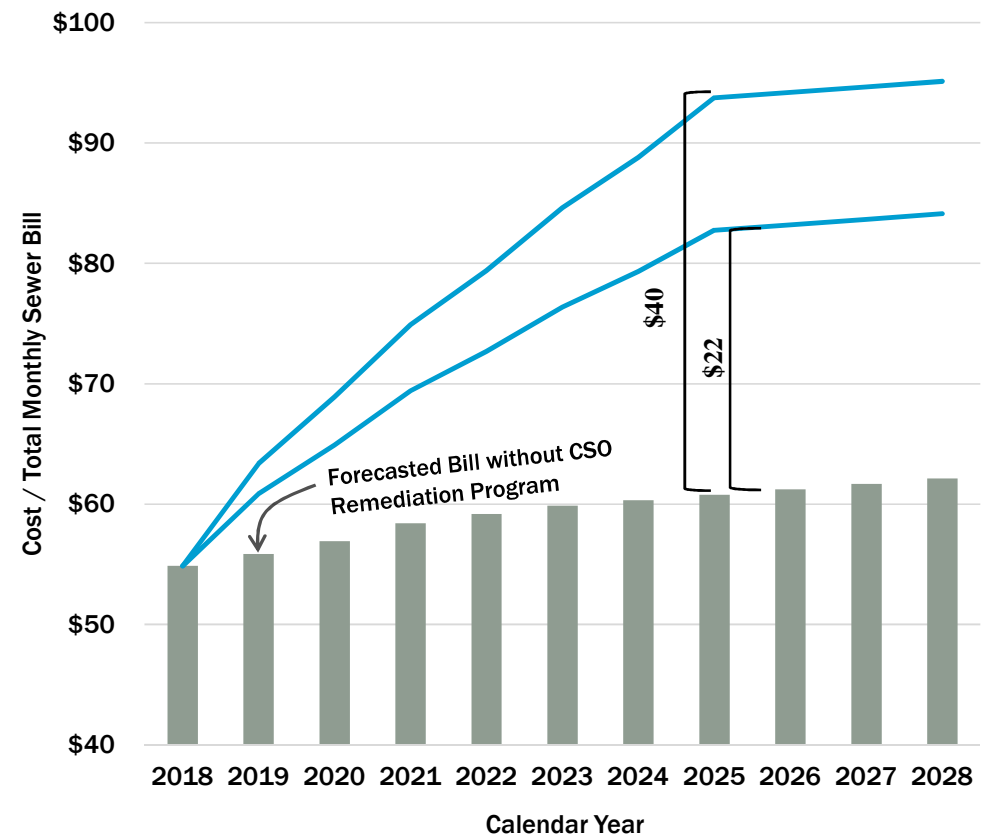
What makes up your current bill?

- Base charge
- Wastewater treatment charge (AlexRenew)
- Sanitary sewer system capital investment and maintenance fee (City)

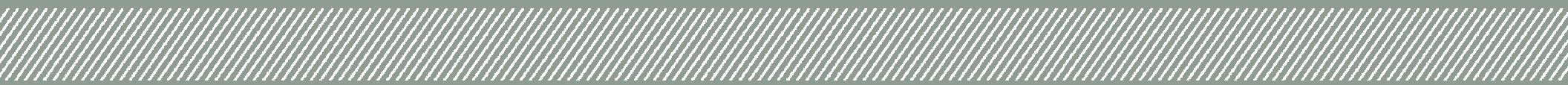
Current bill at 5,000 gallons of use is approximately \$52 per month (average)

Projected surcharge of \$22 to \$40 per month per user in addition to current bill

Projected Monthly Residential Sewer Bill at 5,000 Gallons

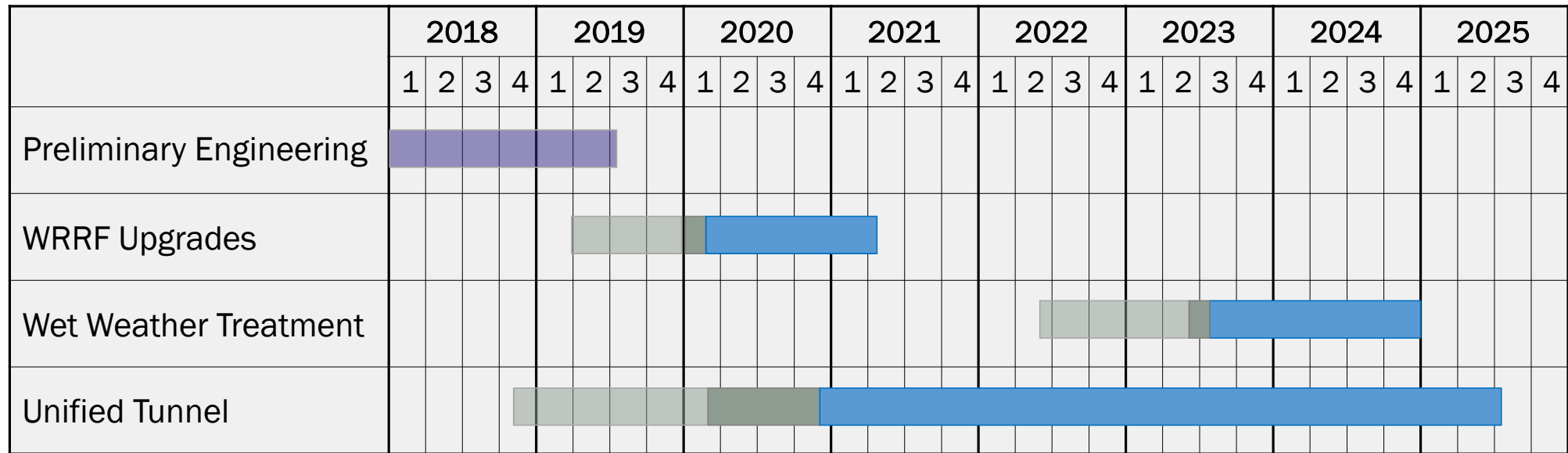


Next Steps



Long Term Control Plan Implementation Schedule

- City will transfer permit and outfall-related assets to AlexRenew
- AlexRenew will lead the implementation of the LTPCU, with support from the City



Long Term Control Plan Update Timeline

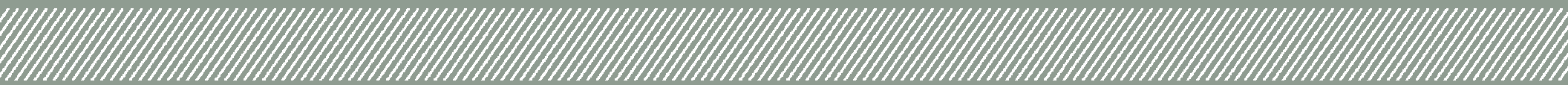
Submit comments on the LTCPU to: <https://www.alexandriava.gov/Sewers>

- **Tuesday, April 10** City Council Legislative Meeting @ City Hall
- **Saturday, April 14** City Council Public Hearing @ City Hall
- **Tuesday, April 17** AlexRenew Board Meeting @ AlexRenew
- **Monday, April 23** LTCPU Public Comment Period Ends
- **Tuesday, April 24** City Council Legislative Meeting @ City Hall

Public Questions and Comment



Extra Slides



Green Infrastructure in the Combined Sewer System

