

- ① ACTIVELY PARTICIPATE IN CONSULTATIONS / DIALOGUE WITH THE CITY
  - ② COMMUNITIES SHOULD HAVE MORE ACCESS TO INFORMATION FROM THESE MEETINGS.
  - ③ COMMUNITY (NEIGHBORHOOD) DIALOGUE AND LEARN THE RESULTS OF THE MEETINGS.
  - ④ COMMUNICATION AND INFORMATION BY DIFFERENT MEANS (SCHOOLS, CENTERS, ETC. THAT INFORMATION IN ENGLISH BE TRANSLATED INTO SPANISH - COMPLETE DOCUMENTS).
  - ⑤ LISTEN TO OUR NEEDS AND TAKE PROMPT ACTION TO SOLVE OUR PROBLEMS.
- City  
Gourn { GIVE OUR COMMUNITY THE OPPORTUNITY TO ADD POINTS IN THE CITY MEETINGS AGENDA
- Community  
Members .  
~~DOING~~ ACTIVE  
PARTICIPATION, LOOK FOR INFORMATION, VOLUNTEERING.

# Successful Civic Engagement

- 1) Talk about it!  
Get the word out!  
Go find them!
- 2) Make it applicable in  
EVERYTHING we do
- 3) People not only involved  
but invested.

Communication

# Measures of Success

- 1) Repeat participation
- 2) Implementation
- 3) Increased diverse participation

Civic Engagement

## Different from the Past

- 1) No winners or losers
- 2) Different mindset
- 3) Proactive vs reactive

## Accountability

City	Self
1) Training	* Energize rest of the community
2) Coaching	* Reporting back
3) Run similar surveys to gauge impact	Bringing ideas of community to table

- Follow up with participants to update on progress.

- Outline the process at the start.  
Be transparent about objectives.
- Folks who are always involved  
need to recruit others, too.
- Success includes diversity of  
participants.
- Possible participation targets?  
Scorecards?
- Value participation through different  
means equally, and demonstrate it. (e.g. at Council  
meetings vs. not)
- Quality vs. Quantity

1. Que este proceso da lugar a la democracia pero para participar necesitamos más información y notificación por medio de canal T. V. Noticiero Univision, la radio el sol.

2. Avisar con tiempo/anticipado (2 semanas)  
de los cambios, actividades, proyectos que van ha empezar. be able to participate

El proyecto que afecta a residentes, vecinos se les de la oportunidad de hablar de ser escuchados sus opiniones.

3. Reuniones con participación de todos los afectos.

① Unidos y que nos dan participación  
compromiso de la comunidad  
la comunidad enriquece <sup>de ideas</sup> y <sup>de coordinación</sup> toma posesión de ideas  
tener los mismos derechos, una comunidad neutral  
escuchar las necesidades de la comunidad latina no ignorarnos  
More playgrounds for kids

② nos han quitado el estacionamiento (Chirilagua/Arlandia/cooperativo)  
estamos peor que antes ~~star~~ recordando  
El Cooperativo de bajo recursos tiene menos estacionamiento <sup>+20 años</sup> ACHC  
Hemos demostrado que podemos sostener un edificio grande <sup>de 284 departamentos</sup>  
Repartir anuncios en el periódico, con los niños  
vivencia justa

③ prestamos para abrir nuevos negocios  
Mejores condiciones en las calles (nevado y mantenimiento)

④ Comunicación directa  
pagamos impuestos entonces que <sup>espondan</sup> con lo que prometieron  
- nunca cumplen  
mandar invitaciones de manera regular  
y que nos siguen invitando  
que venga a visitar después de las 8pm

Pagando impuestos que ya estamos pagando  
venir a eventos como esta para contribuir ideas  
y lugares donde se ~~debe~~ de poner  
los anuncios  
COMUNICAR NUESTRAS NECESIDADES MAS  
ESPECIFICAMENTE

ESTE PROCESO DA LUGAR A LA DEMOCRACIA  
Y LA DEMOCRACIA DA LUGAR A QUE LAS COMUNIDADES  
PARTICIPEN Y SE INVOLUCREN EN SU PROPIO  
DESARROLLO....

SI ESTAMOS AQUÍ INVOLUCRADOS EN ESTE  
PROCESO, ES PORQUE CARECEMOS DE PRINCIPALMENTE DE PARQUEO

QUEREMOS PARTICIPAR Y PROponer PROYECTOS NUEVOS QUE BENEFicie O DEJEN DE AFECTAR A NUESTRO VECINDARIO.

ESTAMOS DEMANDANDO PARQUEOS Y CREAMOS QUE ESTE ES EL MOMENTO PARA  
QUE SEAMOS ATENDIDOS

\* ALEXANDRIA CHIRILAGUA APARTMENT \*

- BRUCE ST
- FOUR MILE RD
- ELBERT AVE
- ALEXANDRIA VA 22305

# Grollip's Ideas:

- How can we (as a community - citizens + govt) contribute to making the civic engagement initiative successful?

- SPEAK UP & COMMITMENT TO USE FRAMEWORK & PRINCIPLES
- GET INFO OUT THAT CITY IS CONSIDERING A PROJECT EARLY BA DECISIONS ARE MADE
- GET INFO OUT TO EVERYONE
- NEED TO FRAME THE DEBATE - EXPLAIN THE WHY - STATE RATIONALE
- CITY NEEDS TO EXPLAIN WHY TAKING ACTION - MAKE AN OPENING STATEMENT  
WHAT IS THE BASIS? WHO IS DOING THE GATHERING OF INFO - DEL
- PROCEDURAL REQUIREMENT TO UNDERSTAND DYNAMICS & CONTEXT FOR THE PROJECT
- COMMUNITY ORGANIZING - ENGAGE PEOPLE & WHAT MATTERS TO THEM

- What will demonstrate that things are different?
  - BETTER OUTREACH TO ALL COMMUNITY
  - SUMMARIES - RECORD HOW ACTION CAME TO BE - TO KNOW WHAT CITY PROPOSED & WHY, VARIABLES DISCUSS
  - 1. WHY - ISSUES  
2. DYNAMICS  
3. CONCLUSION
  - DON'T MOVE FROM ~~HERE~~ 1 PHASE TO NEXT W/o COMPLETING PRIOR PHASE

- Most important measures of success ?
  - PEOPLE INVOLVED LOOK LIKE DEMOGRAPHICS OF PEOPLE - BE SPECIFIC TO PEOPLE WHO ARE Affected
  - INFORM STUDENTS & WHAT'S GOING ON FOR

- Ways to contribute? ACCOUNTABLE FOR
  - EMAIL/CALL
  - REACH OUT TO ELECTED OFFICIALS

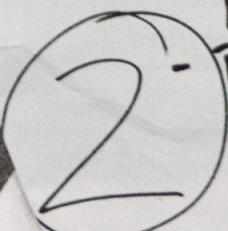
## City Gov't:

- ASSESSMENT & END OF EACH PROJECT -
  - LESSON LESSONS LEARNED - & GIVE CITIZENS OPPORTUNITY TO COMMENT ON
  - EVERYONE SHOULD KNOW WHAT/HOW INPUT WAS USED
- RATE PROCESS 1-10 w/ 2-3 ?s

## Citizens:

- MAKE FLYERS TO POST
- MORNING ANNOUNCEMENTS & SCHOOL
- GOOGLE GROUP - PUT NOTICES @ CITY ACTIVITIES - EMAIL BLASTS - PEOPLE RESPOND
- REACH OUT TO COMMUNITY MEMBERS
  - BARBER SHOPS - CHURCHES
- FACEBOOK / TWITTER / EMAIL
- BULLETIN BOARDS - SAFeway, LAUNDROMAT, BARBERSHOP, DQ,
- INDIVIDUAL RESP. 2 BE INFORMED

Do your  
homework



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# ① PARTICIPAR ACTIVAMENTE EN LAS REUNIONES DE DIALOGO CON LA CIUDAD

- ② - Mas...
  - Que las comunidades tengan mas acceso a la información de estas reuniones
  - Mas asistentes de intérpretes
  - Que la comunidad hable y conozca yacerca de el resultado de las reuniones.
- ③ Comunicación e información por diferentes medios (escuelas, centros, etc) Que toda la información en Inglés sea traducida al español - todo el documento).

# ④ Escuchas necesitadas / Participar

Informarce, clarnos el espacio para poner nuestros puntos de agenda. Voluntariado

- o How will we as a community contribute to making the civic engagement initiative successful?
  - Be present.
  - Consistent and persistent.
    - Manage time.
    - Stay informed.
- o What specifically will demonstrate that things will be different? that we are
  - Concensus = Progress? NOT ALWAYS
  - Success can be measured.
  - Better notification.
  - Broader participation.
  - Wider Stakeholder participation.
- o What will be the most important measures of success?
  - Citizens who show up feel heard and <sup>opinions/positions</sup> considered.
  - Dedicated funding for citizen outreach.
- o List ways in which City government and community members can be held accountable:
  - Both parties openly hold each other accountable.
  - Succinct clear 'plain speak' English [for Council discussions/example]



# 1

- involve comm/bds early
- educate comm/bds on public involvement
- have bds & comm have public hearings bef going to council w/  
recommendations
- attend mtgs
- bring youth & parents  
to mtgs
- train youth & adults to  
work together
- will not testify in front  
of council for 3 min  
(not productive); hopefully this  
process will lend to a more  
productive means of discussion,  
& understood by stakeholders
- urge others to get in early
- look @ best practices in other cities  
& our own comm & bds

# 3



- better more inclusive & comprehensive calendar of events
- want to get info fr assoc mbrs & not only pushing it out
- trust  
believe what we are told  
& that we've been heard
- stakeholders believe the process  
was fair, accountable, etc
- really need to engage civic organizations  
~ to engage their members
- what do we need to do if we can't get  
the diversity we need
  - ~ measure of success across different groups  
of participants
  - ~ use different methods of informing
- updating community perhaps qtrly about  
issues, mtgs, etc

1) - Feel welcome

- this is how you get involved

- Simplicity

- Asking Question

- Gentrification

- Spread the word - talking to neighbors

- Listen

- Check Website, get emails

2) Comments are viewed online

Opportunity has been given

Voice has been recorded

3) - Mail or receive information for new citizens  
to reach all residents

- Systematically asked to join an email list (diverse population)

\* - Ambassadors (church, civic association) - zip code \*

\* - Public hearing online, attendance for public meetings (data showing improvement)

\* - Greater diversity attending meetings

4) - Tax/Fine citizens for not responding or being a part of the process

- Oversight of Ambassador from City Staff



# 1.) HOW WILL WE, AS COMMUNITY, CONTRIBUTE TO MAKING THE CIVIC ENGAGEMENT INITIATIVE SUCCESSFUL?

→ WE NEED TO BRING IN NEW DEMOGRAPHIC, MOBILIZE CIVIC ASSOCIATIONS, INVITE DIVERSITY & YOUTH

- GREATER EMPHASIS ON PLANNING, THINKING, ACTING, *input*
- IDEAS GET INTO THE STAFF REPORT
- ACTUALLY SEE HOW INPUT IMPACTS PROCESS, PROVIDE TIME FOR "PROCESSING"
- SYNCHRONIZED MASTERPLANS, INTEGRATED
- CITY APPLIES STANDARDS + CODES WITHOUT THE NEED FOR POSITION FOR IT

OMBUDSMAN

"NO SURPRISES"

"NO CONSULTANTS"

## 2) WHAT WILL DEMONSTRATE THAT THINGS ARE DIFFERENT?

- PROVISION FOR FACILITATION OF COMMUNICATION, *input*
- CRITICAL, INDEPENDENT ANALYSIS BY CITY STAFF (NOT CONSULTANTS) + CONSISTENT + FAIR USE
- THE ANNUAL REPORT WIDELY DISTRIBUTED, DISSENT INVITED (CONTRAST)
- DEEM REPEATEDLY, REGULARLY INVOLVE COMMUNITY *before* PROJECTS ARE DEVELOPED
- MONTHLY E-NEWS → REGULAR REVIEW + EVALUATION OF CITY GOALS, WITH COMMUNITY MEMBER INPUT
- CITY STAFF WOULD REGULARLY DEMONSTRATE UNDERSTANDING OF RELEVANT STRATEGIC PICTURES → CONSISTENT APPLICATION OF CONSISTENT RULES OF ORDER FOR ALL MEETINGS → DEMONSTRATE RESPECTFUL COMMUNICATION → CITY ACTIVELY ENGAGES CIVIC ASSOCIATIONS

## 3) WHAT WILL BE THE MEASURES OF SUCCESS?

- RFP's OFFERED FOR INPUT + Q&A
- MEASURED, RUMINATING BENEFITS VS. COST (<sup>cost/benefit analysis</sup>) IN DECISION-MAKING DA LIST
- INDEPENDENT ANALYSIS → NO. OF PROJECTS DEVELOPED WITH COMMUNITY INPUT
- MINUTES FROM MEETINGS DEMONSTRATING ORDER FOLLOWED
- % OF DIVERSE GROUPS PARTICIPATING
- REVISED PLAN, DEMONSTRATING INPUT FROM COMMUNITY
- STAFF REPORTS ARE CIRCULATED + CAPTURE COMMENTS

### COMMUNITY MEMBERS

- WE MUST BE INFORMED BEFORE WE OPEN OUR MOUTHS
- WE NEED TO PAY ATTENTION BEFORE "THE WOLF IS AT THE DOOR"
- KNOW HOW TO GET INVOLVED
- DEMONSTRATE INITIATIVE

- |   |   |
|---|---|
| ACCOUNTABILITY  | INDICATORS OF SUCCESS   |
| 1) → ANNUAL REPORT OUT ON PROGRESS w/ CLARITY ON ROLES + RESPONSIBILITIES | 2) → PROJECT DEVELOPMENT: LIST OF UPCOMING PROJECTS, WHERE/WHAT IS THE BEGINNING, HOW ARE THINGS APPROVED |
| 3) → POSTED MINUTES (CONSISTENT RULES + PROCEDURES)                       | 4) → SYNCHRONIZED MASTERPLANS   |
| 5) → OMBUDSMAN REPORT OUT   |   |

1 - How will we as a community contribute to making the civic engagement initiative successful?

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• Engage those with an interest in the specific issues

✗ Explain implications of initiatives  $\Rightarrow$  why are they important

• Engage/Reach out to faith communities

• Offer different levels for people to engage  
- different opportunities to "weigh-in"

• Use different channels of communication

2 - things are different

- Info is presented in multiple ways

- Common process

- Info is presented in multiple ways

- Measure of consensus

consistently

- Framework is followed  $\leftarrow$  leads to community input  
- show progress

3 - Measures of success

• Different ways/times to engage that are not so time consuming  
- to weekends/evenings

• Greater involvement of a larger cross-section of the population - Diverse

• Framework is used correctly & regularly

• Framework is used through different channels

• Feedback ~~back~~ through different channels  
• People still feel heard even if they don't get desired outcome.

4 - Accountable

- Everyone plays a role in the process

- Don't get too bogged down

- City Govt AND Citizens play EQUAL role in getting the word out

4. List ways in which City government can be held accountable. List ways in which community members can be held accountable

### City government

- Public review of the process (factual, systematic, without an emotion-laden reaction after the fact)
- The view of City government is one of distrust but this process can help build trust

### Community Members

- Accountable to bring "voice" to the process
- Participate in the voting & civic engagement process
- Cannot just complain; Ideas and solutions must be put forth by citizens as part of the process
- Present "data" examples of problems and solutions as a starting point for measuring and addressing

MAY BE A DIFFERENT OPTION!

- Look at the caption of accountability for community. How to engage and make them feel important part of process and they are needed.



break down  
in foreign

# How will we as a community contribute to making the civic engagement initiative successful?

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- ① **Citizen** • Need representatives that represent the population of the City, such as residents  
demographics of age, socio-economic status, business community (the people who will be affected by faith-based community the process)
- The most vulnerable populations are often afraid to engage in the process because of a perception that they will receive negative backlash for speaking up about problems (e.g. renter may fear retribution from the building owner; displaced residents need to be recognized and organized - Advocates for homeless represented, Tenants & workers United here is a good sign)
- Transparency, good communication, demonstrated value for input with no retribution will all lead to better participation. When people are directly affected, they are more likely to become engaged

## What specifically will demonstrate that things are different?

Survey of all demographics  
Continued on back

- ② • Demonstrated openness to this process than the future. More
- It doesn't seem like a political process; Citizens are coming together citizens/stakeholders are being involved early in the process
- Think about ways to embrace the new development and bridge to existing communities, which have many strengths
- Evidence that all sectors of the population have been engaged early on and their voices have been heard.
- No

## What will be the most important measure of success?

- ③ • No one says s/he was left out
- When the plans represent the citizen input from meetings
- Tangible results from the planning process ... not just constant review and rehashing of the same problems; Another tangible result could be a response to citizen input that leads to cancellation of a project
- Survey citizen satisfaction. We may never get to 100% but we have to see the statistics improve over time (quantifiable results)

• Responsive communication throughout the various phases of the process

• Open debate in the community

Participation & active engagement are a good sign (i.e. taking time to respond + survey ... consider other input methods - phone, mail, etc.)

during intake process for SNAP.

① Many religious organizations come together to engage in civic action (eg Alive)

Individual: Tell others as you are interacting together, especially when people see groups ACTING together ... demonstrated action together is a good way to communicate what's happening & widen participation to others

Future development could disturb

Online, brochures and multiple approaches to communication