

# Joint Task Force

Meeting #5 | October 5, 2017



BRAILSFORD & DUNLAVEY

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# Ad Hoc Joint City-Schools Facility Investment Task Force

## Agenda

- Welcome & Meeting Objectives
- City Manager Remarks
- Community Comment
- Sub-Committee Updates
- CIP Exercise
- Wrap Up & Next Steps



# **Welcome & Review**

Meeting Agenda & Objectives





# Welcome & Review

City Manager Remarks





# Community Comment

As Needed





# Sub-Committees

Updates



# Sub-Committees

## Update

- ◆ Capital Planning & Implementation (meeting #2 held 9/25)
- ◆ Alternative Project Delivery Methods (meeting #3 held 10/5 7:30am to 9am)
- ◆ Facility Maintenance & Operations (meetings #1 held 9/18, #2 upcoming on 10/11)



# CIP Exercise

Review & Discussion





# CIP Exercise

## Discussion

### Overview

- ◆ Break into 2 groups (cross sub-committees):
  - ◆ David, Dwight, Eric, Micheline
  - ◆ Amy, Elliott, Marshall, Mignon
  - ◆ Lynn (float/flexible)
- ◆ Summary of criteria discussed to date
- ◆ Overview of supporting documents provided
- ◆ Instructions & questions to consider



# CIP Exercise

## Criteria Discussed to Date

Goal: Apply a 'Best Value' Approach

- ◆ Need & Relative Urgency
- ◆ Project Readiness
- ◆ Value to Alexandria

In summary, the Task Force desires to employ systems thinking and evaluate the inter-relationship between the needs a project fulfills and the goals it advances, and to what extent, so that the resulting CIP provides a portfolio of projects optimizing funds for the best value.



# CIP Exercise

## Materials

- ◆ Original FY19 – FY27 CIP
- ◆ Planning Strategies
- ◆ Project Headlines with Key Points
- ◆ Project Lists:
  - ◆ Related projects
  - ◆ Projects presenting risks
  - ◆ Projects requiring swing
  - ◆ Projects requiring acquisition of land
- ◆ Readiness chart
- ◆ Value to Alexandria chart:
  - ◆ Capabilities statement
  - ◆ Level of Impact to Service
  - ◆ Scale of Impact to Service
  - ◆ Operating Impact
- ◆ Interim measures





# Draft Criteria

## Planning Strategies

The Joint Task Force seeks to develop a CIP that:

1. Emphasizes a best value approach utilizing the following criteria:
  - a) Prioritizes projects with the highest physical and functional needs;
  - b) Ensures projects are ready for project implementation in the proposed time frame;
  - c) Considers the value that projects provide Alexandria residents;
  - d) Does not negatively impact the ability of ACPS or the City to deliver essential services.
2. Considers the biggest risks to the portfolio if particular projects are delayed, such as critical life safety needs and required or mandated projects.

# Draft Criteria

## Planning Strategies

The Joint Task Force seeks to develop a CIP that:

3. Provides a strategic city-wide approach (City and ACPS) that optimizes opportunities and logistical considerations such as:
  - a) Identifying and acquiring new sites for city and school projects in a coordinated, strategic manner, while exploring individual opportunities that present themselves;
  - b) Implementing related projects together to ensure economies and synergies are realized;
  - c) Implementing an optimal 'swing' approach when a City and/or School facility uses need to be displaced during construction;
  - d) Addressing projected school overcrowding through the implementation of projects that expand student capacity over time.



# Draft Criteria

## Planning Strategies

The Joint Task Force seeks to develop a CIP that:

4. Considers interim measures (mitigation strategies) if urgency timeframes cannot be met.
5. Embodies a process that first analyzes alternatives, including:
  - a) Opportunities to partner with other jurisdictions;
  - b) Public private partnerships;
  - c) Privatization of appropriate services and amenities;
  - d) Sale and leaseback opportunities;
  - e) Other alternatives as appropriate.



# CIP Exercise

## Instructions

Time considerations (flexible):

- ◆ Exchange thoughts on 'homework' – 15 mins
- ◆ Timeframe 1 (1 – 3 years) – 15 minutes
- ◆ Timeframe 2 (4 – 6 years)– 15 minutes
- ◆ Timeframe 1 (7 – 9 years)– 15 minutes
- ◆ Summary & report out – 5 minutes each
  
- ◆ Tools – project cards w/ data, 'new' blank cards, sticky notes, 'parking lot' notes, highlighters
  
- ◆ Discuss and note criteria and rationale as you build out a CIP scenario as a small group



# CIP Exercise

Group Reporting on Exercise





# Wrap Up & Next Steps







Ad Hoc Joint City-Schools Facility  
Investment Task Force

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Alexandria, VA

June 2017 – December 2017