

Alternative Project Delivery Methods Subcommittee

Subcommittee Meeting #5
November 2, 2017

Welcome / Meeting Agenda and Objectives

Mignon Anthony, Subcommittee Chair



Agenda

Meeting 5

1. Welcome & Intro

- Revisit Charge of Task Force
- Community Comments
- Meeting 4 Review

2. Draft Recommendations Discussion

- From Takeaways to Recommendations
- Process and Framework

Joint Task Force

Review of Charge (Resolution No. 2775)

1. Discuss and provide guidance to City Council with regards to providing recommendations to help frame the CIP for FY2019-2028 and beyond
2. **Assist in development of a report that shall include comments and recommendations that will:**
 - Develop and recommend a long-range CIP with prioritization of City and School facilities utilizing identified available funding
 - **Determine opportunities for joint facility / site / colocation**
 - Review and recommend municipal facility planning and civic engagement principles, standards, and practices
 - **Review and recommend alternative capital project delivery methods and project management structures**
 - Review and recommend governance of capital planning and project delivery
 - Review and recommend asset management practices



Community Comments



Meeting #4 Review

Kayla Anthony, Brailsford & Dunlavey



Meeting #4

Review

- AEDP presented information on projects identified by the Subcommittee for which alternative delivery methods could be of interest
- Reviewed collaborative partnership models for service delivery, including:
 - Shared services
 - P3 for service delivery
 - Outsourcing
 - Non-governmental Organization Partnerships
- Subcommittee members briefly discussed future considerations for City and ACPS to explore further, including policies and frameworks



Process & Draft Recommendations

Cassia Sookhoo, Brailsford and Dunlavey
Stacy Kaplowitz, Brailsford and Dunlavey



Goals for Today

Topics and Key Takeaways

- Transform key takeaways into recommendations
- Discuss a process for determining alternative delivery
- Overlay the process into the capability delivery model (Capital Planning Subcommittee)

Topics and Key Takeaways

Draft Recommendations

- Previous meetings included examples and best practices for colocation, joint use, public private partnerships (P3), service providers, and project financing
- **Considerations & Best Practices:**
 - Importance of defining the characteristics of a project that indicate it's appropriate for alternative delivery
 - Established policy and process
 - Importance of written agreements
 - Facility standards and physical parameters
 - Joint Work Groups and resources
 - Holistic approach to community engagement
 - Respect case by case needs

Draft Recommendations

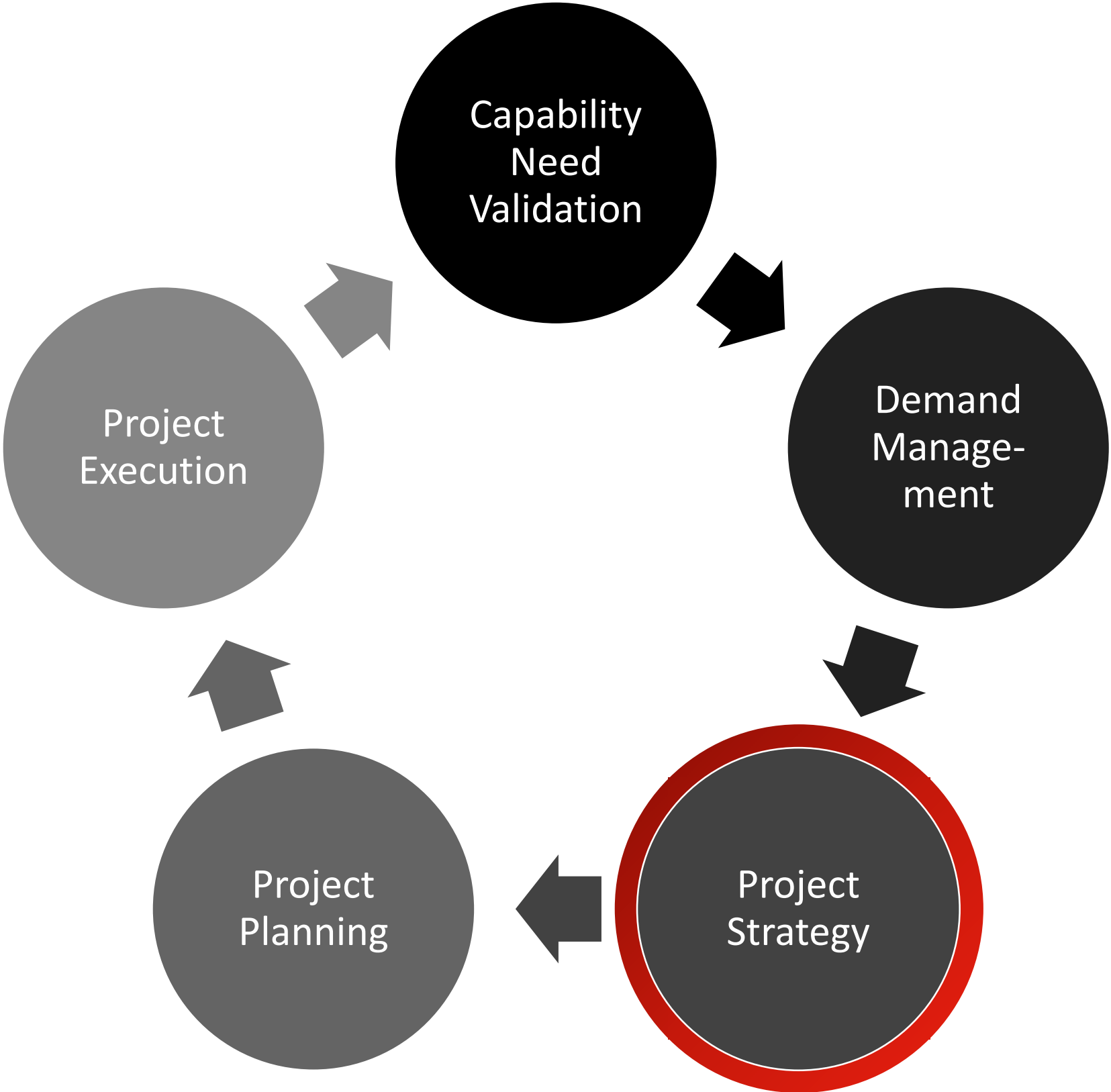
From Takeaways to Recommendations

1. Establish an interdisciplinary, decision-making body (joint work group) to implement a transparent process for delivering projects via alternative methods
2. Develop criteria for determining if an opportunity exists for alternative delivery of a capital project
3. Develop guidelines for:
 - Facility standards
 - Physical parameters
 - Colocation
4. Create a forum for stakeholder & community engagement
5. Develop standardized written agreements (templates)



Capabilities Service Model

Project Strategy



How does this fit within the capabilities service model?

Within the **Project Strategy** phase, establish a **framework** and **process** to **evaluate** and **deliver** projects through alternative methods.

Capabilities Service Model

Project Strategy



Project
Strategy

Within the Project Strategy phase, establish a **framework** and process to **evaluate** and deliver projects through alternative methods.



What key aspects of a project indicate opportunity for alternative delivery?

- Shared mission
- Compatible user(s)
- Compatible service(s)
- Opportunities for cost savings
- Others?

Capabilities Service Model

Project Strategy



Within the Project Strategy phase, establish a framework and **process** to evaluate and **deliver** projects through alternative methods.



What's your vision for this process?

Draft Process

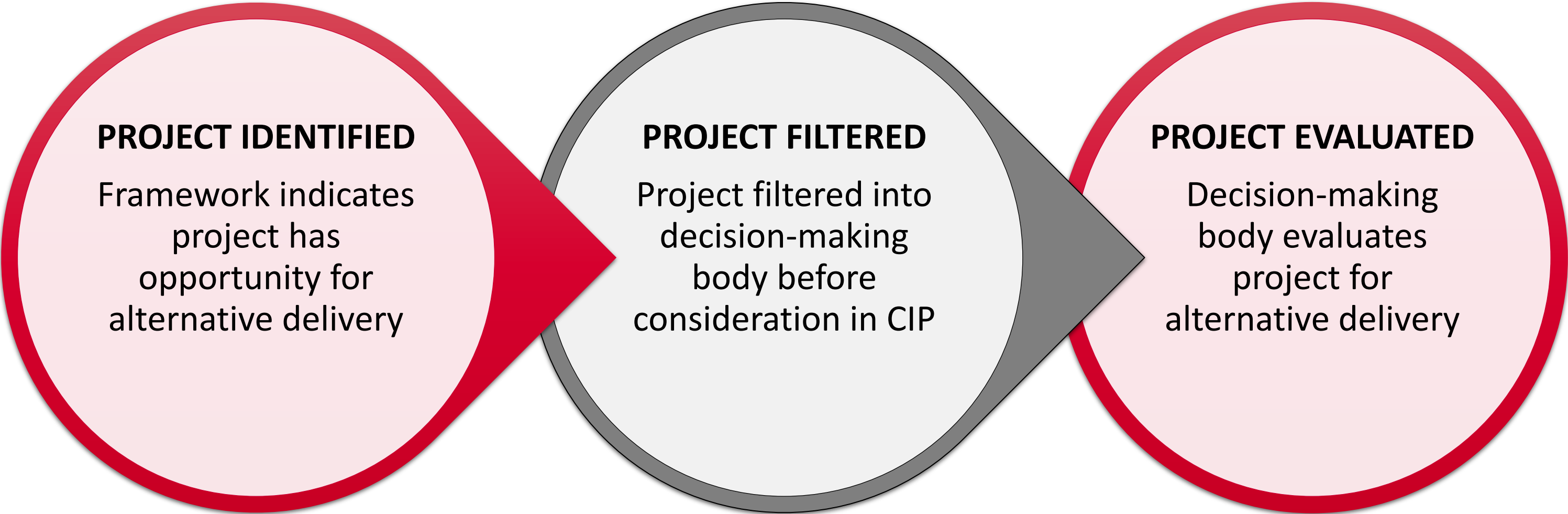
Project Strategy

- An established process is critical for transparent, vision-aligned decision making
- Once candidate projects have been identified, an interdisciplinary body (joint work group) could carry out the decision-making process
- The interdisciplinary body can be flexible and respect case by case needs



Draft Process

Project Strategy



Draft Process & Recommendations

Discussion

- How should the process be amended?
- What further considerations should be taken into account during this process?
- Are there additional guidelines, policies, or frameworks that should be developed?
- How does this process apply to newly identified projects vs. projects already in the CIP?



Ad Hoc Joint City-Schools Facility
Investment Task Force

Alexandria, VA

June 2017 – December 2017