STRATEGIC PLAN

Alexandria's Strategic Planning Process

Projects within the Capital Improvement Plan (CIP) align with the current City Strategic Plan and structure. An explanation about how these documents guide the CIP process is provided below.

Each CIP project is cross-referenced to the City's strategic structure. This is indicated on the individual project pages, under the heading "Primary Strategic Theme". Projects are linked to the most relevant Strategic Plan Theme. The sections below provide more information on the City's strategic structure, and provide a summary of how all CIP projects align with both plans.

City of Alexandria Strategic Plan

The City of Alexandria's first Strategic Plan took effect in 2004, and the community principles it included still resonate today. This plan was updated in 2006 and again in 2010 to reflect changes and "new realities" in the community. The FY 2017 – FY 2022 Strategic Plan adopted by City Council in January, 2017 builds upon past strategic plans while updating it for the future. This was accomplished through a collaborative effort whereby the community was engaged through meetings and online forums guided by the City's engagement approach What's Next Alexandria. The result of this effort is a vision, measurable key indicators, and alignment with adopted plans and policies.

As the current City Strategic Plan expires at the end of FY 2022, during the latter part of FY 2022, a new community-based strategic planning process will be undertaken to develop a FY 2023 – FY 2028 Strategic Plan.

The strategic themes of the City's Strategic Plan, that are associated with capital projects throughout the document are included below:

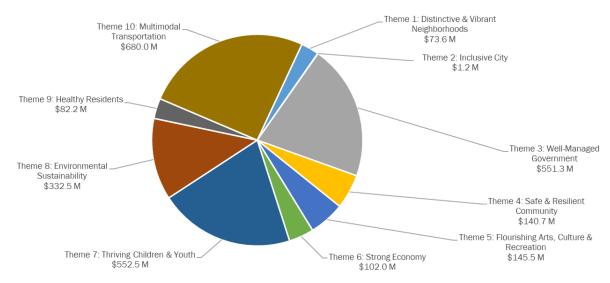
City's Current Strategic Plan Themes:

- Theme 1: Distinctive & Vibrant Neighborhoods
- Theme 2: Inclusive City
- Theme 3: Well-Managed Government
- Theme 4: Safe & Resilient Community
- Theme 5: Flourishing Arts, Culture & Recreation
- Theme 6: Strong Economy
- Theme 7: Thriving Children & Youth
- Theme 8: Environmental Sustainability
- Theme 9: Healthy Residents
- Theme 10: Multimodal Transportation

Approved FY 2022 - FY 2031 Capital Improvement Program by Primary Strategic Theme

The pie chart shows the distribution of capital projects by Primary Strategic Theme over the ten-year plan. The Approved FY 2022 – FY 2031 CIP totals \$2.66 billion.

FY 2022 - 2031 CIP by Primary Strategic Theme \$2.66 billion



All Alexandria City Public Schools (ACPS) projects are grouped in Strategic Theme 7: Thriving Children & Youth.

Table 1
Approved FY 2022 – FY 2031 Capital Improvement Program
Capital Improvement Program Projects by Primary Strategic Theme

											TOTAL
Strategic Theme	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2022 - 2031
Theme 1: Distinctive & Vibrant Neighborhoods	8,699,400	7,111,200	6,980,200	6,983,900	7,223,900	7,224,500	7,153,000	7,270,000	7,390,000	7,532,000	73,568,100
Theme 2: Inclusive City	103,000	106,300	109,400	112,700	116,000	131,500	135,300	139,600	143,600	148,000	1,245,400
Theme 3: Well-Managed Government	66,090,000	95,058,200	143,354,900	41,255,400	35,286,500	34,373,800	29,068,500	32,975,500	35,125,100	38,705,300	551,293,200
Theme 4: Safe & Resilient Community	11,432,200	19,062,400	23,110,200	21,093,700	20,849,600	4,589,500	7,083,800	8,963,800	13,469,800	11,062,400	140,717,400
Theme 5: Flourishing Arts, Culture & Recreation	13,080,500	27,765,400	15,031,300	6,315,900	8,358,100	8,896,800	28,137,800	11,155,200	15,054,400	11,680,500	145,475,900
Theme 6: Strong Economy	22,000,000	36,800,000	43,200,000	-	-	-	-	-	-	-	102,000,000
Theme 7: Thriving Children & Youth	56,024,200	167,765,700	31,081,900	77,447,700	9,551,500	27,189,500	79,102,000	8,874,600	25,305,700	70,202,200	552,545,000
Theme 8: Environmental Sustainability	41,339,300	43,940,100	43,995,000	47,242,000	32,913,400	29,085,200	29,134,100	24,686,300	20,468,400	19,738,300	332,542,100
Theme 9: Healthy Residents	20,749,000	61,225,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	82,174,000
Theme 10: Multimodal Transportation	53,585,242	69,065,086	108,838,906	114,889,503	78,214,300	50,654,800	31,679,000	42,251,800	54,018,800	76,752,800	679,950,237
Grand Total	293,102,842	527,899,386	415,726,806	315,365,803	192,538,300	162,170,600	211,518,500	136,341,800	171,000,800	235,846,500	2,661,511,337

Table 2 Approved FY 2022 – FY 2031 Capital Improvement Program Summary of Projects by Primary Strategic Theme

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2022 - FY 2031
heme 1: Distinctive & Vibrant Neighborhoods											
Community Development											
Affordable Housing Funding	8,202,000	6,306,000	6,412,000	6,520,000	6,630,000	6,743,000	6,858,000	6,975,000	7,095,000	7,237,000	68,978,0
Braddock Road Area Plan - Streetscape Improvements	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	450,0
Development Studies	280,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,530,0
Office of Historic Alexandria Initiatives	47,400	265,200	273,200	168,900	298,900	186,500	0	0	0	0	1,240,1
Office of Historic Alexandria Waterfront Museum Feasibility Study	125,000	0	0	0	0	0	0	0	0	0	125,0
Community Development Total	8,699,400	6,866,200	6,980,200	6,983,900	7,223,900	7,224,500	7,153,000	7,270,000	7,390,000	7,532,000	73,323,1
Public Buildings											
Gadsby's Tavern Restaurant Equipment	0	245,000	0	0	0	0	0	0	0	0	245,0
Public Buildings Total	0	245,000	0	0	0	0	0	0	0	0	245,0
neme 1: Distinctive & Vibrant Neighborhoods Total	8,699,400	7,111,200	6,980,200	6,983,900	7,223,900	7,224,500	7,153,000	7,270,000	7,390,000	7,532,000	73,568,1
neme 2: Inclusive City											
Public Buildings											
Freedom House Museum Restoration	0	0	0	0	0	0	0	0	0	0	
Public Buildings Total	0	0	0	0	0	0	0	0	0	0	
Recreation & Parks											
Americans with Disabilities Act (ADA) Requirements	103,000	106,300	109,400	112,700	116,000	131,500	135,300	139,600	143,600	148,000	1,245,4
Recreation & Parks Total	103,000	106,300	109,400	112,700	116,000	131,500	135,300	139,600	143,600	148,000	1,245,4
neme 2: Inclusive City Total	103,000	106,300	109,400	112,700	116,000	131,500	135,300	139,600	143,600	148,000	1,245,4
neme 3: Well-Managed Government											
Community Development											
Landmark Mall Redevelopment Project	21,000,000	58,000,000	51,000,000	0	0	0	0	0	0	0	130,000,0
Project Budgeting Excellence	737,000	471,000	265,000	726,100	282,100	770,100	299,100	817,100	842,100	851,100	6,060,7
Community Development Total	21,737,000	58,471,000	51,265,000	726,100	282,100	770,100	299,100	817,100	842,100	851,100	136,060,7
Public Buildings											
2355 Mill Road CFMP	0	496,600	298,500	827,200	268,500	274,600	301,700	287,000	861,300	887,200	4,502,6
Capital Planning & Building Assessment (Condition Assessment)	100,000	0	100,000	0	150,000	0	150,000	0	150,000	0	650,0
City Hall Renovation and HVAC Replacement	3,800,000	4,200,000	51,400,000	4,400,000	0	0	0	0	0	0	63,800,0
City Hall Swing Space	0	239,700	6,649,700	1,572,000	0	0	0	0	0	0	8,461,4
City Historic Facilities CFMP	2,332,600	1,362,700	2,444,600	4,528,200	3,050,100	2,042,800	2,229,500	2,803,400	4,215,600	4,215,600	29,225,1
Courthouse CFMP	0	116,700	2,120,200	123,900	127,600	131,400	135,300	139,400	143,600	139,400	3,177,5
Emergency Power Systems	142,800	807,800	527,100	617,000	287,000	32,900	33,900	34,900	518,000	533,600	3,535,0
Energy Management Program	767,200	1,358,100	1,584,600	1,373,600	746,600	768,900	790,300	812,800	835,300	859,000	9,896,4
Fleet Building CFMP	634,000	526,400	744,000	569,500	1,612,200	886,400	609,600	1,098,300	1,016,900	1,016,900	8,714,2
General Services CFMP	360,500	1,616,500	1,625,300	1,075,000	1,659,100	1,550,100	1,174,700	1,209,900	1,246,200	1,246,200	12,763,5
Health Department CFMP	155,300	6,111,700	12,100	12,400	0	0	0	0	0	0	6,291,5
Lee Center CFMP	96,800	114,900	117,500	158,000	505,600	125,600	148,500	131,300	464,700	478,700	2,341,6
Library CFMP	104,200	49,600	61,300	807,400	983,100	2,806,800	4,768,100	5,850,700	5,754,200	5,754,700	26,940,1
Market Square Plaza and Garage Structural Repairs	8,861,800	0	0	0	0	0	0	0	0	0	8,861,8
Mental Health Residential Facilities CFMP	845,100	670,600	721,400	632,300	758,800	682,600	752,700	779,400	804,800	829,000	7,476,7
Parking Garages CFMP	10,300	10,700	11,000	11,300	11,600	12,000	12,300	12,700	13,100	13,500	118,5
Roof Replacement Program	366,000	31,600	370,900	742,900	114,000	18,100	0	1,519,700	35,600	37,000	3,235,8
Witter/Wheeler - Fuel Island Renovation	450,000	0	0	0	0	0	0	0	0	0	450,0
Witter/Wheeler Campus Funding Reservation	960,000	4,000,000	7,000,000	7,000,000	7,000,000	7,000,000	0	0	0	0	32,960,0
Public Buildings Total	19,986,600	21,713,600	75,788,200	24,450,700	17,274,200	16,332,200	11,106,600	14,679,500	16,059,300	16,010,800	233,401,7
Transportation		, .,	., ., .	,,	, , ,	.,,	, ,	,,	.,,	.,,	,, .
Transit Staffing Contingency	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,0
Transportation Total	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,0

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2022 - FY 2031
IT Plan											
Business Tax System/Reciprocity Contractor System	0	0	0	0	0	0	305,000	0	0	0	305,00
Computerized Maintenance Management System (CMMS)	325,000	159,000	0	0	0	0	0	0	0	0	484,00
Connectivity Initiatives	608,000	639,000	670,000	704,000	740,000	780,000	780,000	400,000	400,000	740,000	6,461,00
Council Chamber Technology Upgrade	0	440,000	0	0	66,000	0	0	0	0	450,000	956,00
Customer Relationship Management System	0	0	0	0	0	0	0	0	0	0	
Database Infrastructure	40,000	40,000	40,000	40,000	0	0	0	0	0	0	160,00
Document Imaging	10,000	10,000	10,000	10,000	110,000	10,000	10,000	10,000	10,000	10,000	200,00
Electronic Government/Web Page	160,000	50,000	250,000	50,000	50,000	50,000	50,000	0	0	250,000	910,00
Employee Pension Administration System	0	0	0	0	0	0	0	0	0	0	
Enterprise Collaboration	40,000	40,000	40,000	40,000	0	0	0	0	0	0	160,0
Enterprise Data Storage Infrastructure	400,000	350,000	350,000	350,000	0	0	0	0	0	0	1,450,00
Enterprise Maintenance Mgmt System	40,000	40,000	40,000	40,000	380,600	0	0	0	0	380,000	920,6
Enterprise Resource Planning System	40,000	40,000	40,000	40,000	0	0	0	0	0	0	160,0
Enterprise Service Catalog	40,000	40,000	40,000	40,000	0	0	0	0	0	0	160,0
Fleet Management System	0	0	0	0	0	0	0	0	0	0	
GIS Development	70,000	30,000	70,000	30,000	85,000	40,000	70,000	30,000	70,000	30,000	525,00
Impound Lot System Replacement	150,000	0	0	0	0	0	0	0	0	0	150,00
Information Technology Equipment Replacement	922,000	996,000	1,001,000	1,006,000	1,011,000	1,017,000	822,000	829,000	835,000	842,000	9,281,00
Information Technology Lump Sum Funding	0	1,200,000	3,200,000	3,200,000	3,200,000	3,200,000	3,400,000	3,400,000	3,400,000	5,000,000	29,200,00
LAN Development	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,0
LAN/WAN Infrastructure	1,438,700	952,400	466,500	480,900	1,732,700	913,900	922,800	931,800	941,800	952.800	9,734,3
Library Information Technology Equipment Replacement	32,000	0	400,500	400,500	1,732,700	013,300	0	0.000	0	0	32.0
Municipal Fiber	11,353,000	160,000	168,000	176,000	185,000	195,000	204,000	215,000	225,000	236,000	13,117,0
Network Security	510,000	500,000	605,000	400,000	400,000	800,000	350,000	350,000	350,000	500,000	4,765,0
Network Server Infrastructure	300,000	300,000	300,000	400,000	400,000	0	330,000	330,000	330,000	0	900.0
Personal Property Tax System		,	,	167,800			194,200	203,900		225,000	1,823,1
	144,900	152,200	159,800	25,000	176,200	185,000		25,000	214,100	25,000	
Phone, Web, Portable Device Payment Portals	25,000	25,000	25,000		25,000	25,000	25,000		25,000		250,0
Project Management Software	113,000	0	0	0	0	0	0	0	0	0	113,0
Real Estate Account Receivable System	0	0	0	0	175,000	0	0	0	200,000	0	375,0
Real Estate Assessment System (CAMA)	15,000	15,000	15,000	15,000	60,000	15,000	15,000	15,000	15,000	15,000	195,00
Remote Access	170,000	175,000	0	0	0	0	0	0	0	0	345,00
Small Systems Replacements	0	0	0	0	0	250,000	250,000	250,000	250,000	250,000	1,250,00
Time & Attendance System Upgrade	0	0	40,000	0	0	0	0	55,000	0	0	95,00
Upgrade Work Station Operating Systems	233,000	386,000	290,000	395,000	100,000	105,000	110,000	115,000	121,000	127,000	1,982,00
Voice Over Internet Protocol (VoIP)	155,000	120,000	80,000	60,000	0	0	0	0	0	0	415,00
IT Plan Total	17,359,600	6,884,600	7,925,300	7,294,700	8,521,500	7,610,900	7,533,000	6,854,700	7,081,900	10,057,800	87,124,00
CIP Development & Implementation Staff											
Capital Budget Staff (1.50 FTE)	202,000	211,000	222,000	233,000	245,000	257,000	269,000	283,000	297,000	296,000	2,515,00
Capital Procurement Personnel (8.10 FTE)	712,000	974,000	1,022,000	1,073,000	1,127,000	1,184,000	1,243,000	1,305,000	1,370,000	1,438,000	11,448,00
Capital Project Development Team (2.00 FTE)	168,000	221,000	232,000	243,000	255,000	268,000	282,000	295,000	310,000	326,000	2,600,00
Capital Project Implementation Non-Personnel Expenditures	205,800	212,000	218,400	224,900	231,700	238,600	245,800	253,200	260,800	268,600	2,359,80
Capital Project Implementation Personnel (29.00 FTE)	4,013,000	4,425,000	4,647,000	4,880,000	5,123,000	5,380,000	5,649,000	5,932,000	6,228,000	6,539,000	52,816,00
General Services Capital Projects Staff (7.80)	1,033,000	1,103,000	1,158,000	1,216,000	1,276,000	1,340,000	1,407,000	1,478,000	1,551,000	1,745,000	13,307,00
IT Systems Implementation Staff (2.50 FTE)	200,000	335,000	352,000	370,000	388,000	408,000	428,000	449,000	472,000	495,000	3,897,00
Open Space Management Staff (2.00 FTE)	234,000	265,000	278,000	292,000	306,000	322,000	338,000	355,000	372,000	391,000	3,153,00
Public Private Partnerships Coordinator (0.50 FTE)	89,000	93,000	97,000	102,000	107,000	113,000	118,000	124,000	131,000	137,000	1,111,00
CIP Development & Implementation Staff Total	6,856,800	7,839,000	8,226,400	8,633,900	9,058,700	9,510,600	9,979,800	10,474,200	10,991,800	11,635,600	93,206,80
heme 3: Well-Managed Government Total	66,090,000	95,058,200	143,354,900	41,255,400	35,286,500	34,373,800	29,068,500	32,975,500	35,125,100	38,705,300	551,293,2
heme 4: Safe & Resilient Community											
Community Development											
Citywide Street Lighting	420,800	26,600	27,400	28.200	29,000	29,900	30,800	31,700	32,700	33,700	690,80
Fire Department Vehicles & Apparatus	472,600	1,867,700	2,196,700	2,441,700	3,482,200	2,102,100	3,789,000	3,350,300	2,781,200	3,516,400	25,999,90
Fire Hydrant Maintenance Program	360,500	371,400	382,500	394,000	289,900	298,600	307,500	316,700	326,200	336,000	3,383,30
Gadsby Lighting Fixtures & Poles Replacement	950,000	950,000	0	84,500	0	89,600	92,300	0	97,900	100,900	2,365,20
Police Body Worn Cameras	TBD	TBD	TBD	TBD	0	0	02,000	0	0.,000	0	2,000,2
Community Development Total	2,203,900	3,215,700	2,606,600	2,948,400	3,801,100	2,520,200	4,219,600	3,698,700	3,238,000	3,987,000	32,439,2
Public Buildings	2,203,900	3,213,100	2,000,000	2,340,400	3,001,100	2,320,200	4,213,000	3,036,700	3,230,000	3,367,000	32,439,2
	214,500	584,000	164,000	169,000	173,900	170 200	184,500	190,100	105 900	200,900	2,255,8
Alexandria Police CFMP	214,500	584,000	164,000 0	168,900 0		179,200 0	184,500	190,100	195,800	200,900	
Courthouse/PSC Security System Upgrade					1 452 500				5,300,700		5,300,70
Fire & Rescue CFMP	162,100	340,800	1,044,500	1,262,500	1,452,500	372,500	904,000	1,296,000	3,915,100	3,915,100	14,665,1
Fire Station 205 (Cameron Street)	0	0	0	0	0	0	0	0	0	0	04.05
Fire Station 207 (Duke Street)	0	0	5,051,800	3,927,100	12,857,300	0	0	0	0	0	21,836,2
Fire Station 208 Replacement	250,000	1,100,000	10,000,000	0	0	0	0	0	0	0	11,350,0
New Burn Building	0	2,288,800	0	0	0	0	0	0	0	0	2,288,8
Office of the Sheriff CFMP	2,833,500	4,796,000	2,217,300	2,818,700	1,802,700	127,600	131,400	135,300	139,400	139,400	15,141,3
Tactical Training Space	309,000	0	0	0	0	0	0	0	0	0	309,0
Vola Lawson Animal Shelter	41,200	42,500	133,000	148,100	269,100	900,000	1,223,300	241,700	271,800	280,000	3,550,7
Public Buildings Total	3,810,300	9,152,100	18,610,600	8,325,300	16,555,500	1,579,300	2,443,200	1,863,100	9,822,800	4,535,400	76,697,60

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2022 - FY 2031
IT Plan	0.40:	4.000.05	050.055	050.05	000.05	050.055	050.055	057.0	057.05	4 705 055	0.774
AJIS System	3,401,000 104,000	1,829,000 108,000	259,000 114,000	259,000 6,819,000	268,000 125,000	258,000 132,000	258,000 138,000	257,000 145,000	257,000 152,000	1,725,000 160,000	8,771,000 7,997,000
Computer Aided Dispatch (CAD) System Replacement Courtroom Trial Presentation Technology	104,000	100,000	114,000	0,819,000	100,000	100,000	25,000	145,000	152,000	100,000	425,000
Electronic Citations Implementation	420,000	100,000	0	0	100,000	100,000	23,000	0	0	420,000	840,000
Enterprise Camera System	0	0	0	0	0	0	0	0	0	0	(
Fire Dept RMS	307,500	0	0	0	0	0	0	0	0	0	307,500
FOIA System Replacement	100,000	0	0	0	0	0	0	0	0	0	100,000
Office of Voter Registrations and Elections Equipment Replacement	0	0	0	0	0	0	0	1,000,000	0	0	1,000,000
Parking Citation System Replacement	135,000	0	0	0	0	0	0	0	0	135,000	270,000
Radio System Upgrade IT Plan Total	950,500	4,657,600 6,694,600	1,520,000 1,893,000	2,742,000 9,820,000	0	0	0	2,000,000 3,402,000	0	0	11,870,100
Theme 4: Safe & Resilient Community Total	5,418,000 11,432,200	19,062,400	1,893,000	9,820,000	493,000 20,849,600	490,000 4,589,500	421,000 7,083,800	3,402,000 8,963,800	409,000 13,469,800	2,540,000 11,062,400	31,580,600 140,717,400
Theme 5: Flourishing Arts, Culture & Recreation	11,432,200	10,002,400	25,110,200	21,033,100	20,043,000	4,303,300	1,000,000	0,303,000	10,400,000	11,002,400	140,717,400
Community Development											
Public Art Acquisition	250,000	250,000	250,000	250,000	400,000	250,000	250,000	250,000	250,000	250,000	2,650,000
Public Art Conservation Program	51,600	63,900	43,800	56,400	58,000	59,800	73,900	50,800	65,400	67,400	591,000
Community Development Total	301,600	313,900	293,800	306,400	458,000	309,800	323,900	300,800	315,400	317,400	3,241,000
Recreation & Parks											
Athletic Field Improvements (incl. Synthetic Turf)	3,200,000	13,500,000	2,063,800	770,900	812,300	672,100	1,475,400	1,416,800	727,400	749,300	25,388,000
Ball Court Renovations Braddock Area Plan Park	154,500 0	159,200 0	164,100 0	169,000 0	174,000 0	194,200 0	203,100	209,200	215,500 3,710,800	222,000	1,864,800 3,710,800
Cameron Run Regional Park Feasibility Study	0	0	0	281,400	0	0	0	0	3,710,800	0	3,710,800
Chinquapin Recreation Center CFMP	203,000	203,900	253,200	957,500	340,800	263,000	234,400	646,200	715,300	736,800	4,554,100
City Marina Maintenance	46,400	47,900	49,300	50,800	52,200	77,700	80,000	82,500	84,900	87,400	659,100
Citywide Parks Improvements Plan	0	637,800	0	0	32,000	500,000	0	1,000,000	500,000	500,000	3,169,800
Community Matching Fund	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Dora Kelley Trail Repairs	0	0	0	0	0	0	0	0	0	0	(
Douglas MacArthur School - Recreation & Parks Programming Space	0	0	0	0	0	0	0	0	0	0	(
Fort Ward Management Plan Implementation	0	320,000	0	200,000	0	200,000	0	200,000	0	200,000	1,120,000
Four Mile Run Park	0	0	0	0	1,266,900	583,500 0	20,157,100	0	0	0	22,007,500
Four Mile Run Urban Deck Holmes Run Trail Repairs	5,000,000	0	0	0	0	0	0	0	0	0	5,000,000
Neighborhood Pool Demolition and Conversion	461,000	0	0	0	0	0	0	0	0	0	461,000
Old Town Pool	0	530,500	8.600.000	0	0	0	0	0	0	0	9,130,500
Open Space Acquisition and Develop.	250,000	1,250,000	750,000	750,000	1,150,000	1,170,000	1,170,000	1,170,000	1,170,000	1,170,000	10,000,000
Park Renovations CFMP	423,600	441,500	454,700	468,400	482,400	547,100	553,600	570,200	587,300	604,900	5,133,700
Patrick Henry Turf Fields and Recreation Center	0	2,363,600	0	0	0	0	0	0	0	0	2,363,600
Playground Renovations CFMP	1,010,400	1,060,300	1,071,900	1,104,100	1,137,200	954,500	983,200	1,012,700	1,043,100	1,074,400	10,451,800
Public Pools	53,800	103,100	106,200	109,400	112,500	116,000	123,400	158,500	163,200	168,100	1,214,200
Recreation Centers CFMP Restroom Renovations	106,300 0	177,400 0	148,500 0	211,200	1,038,300 0	1,673,000	1,271,600	2,699,200	4,204,800	4,202,800	15,733,100
Torpedo Factory Art Center Revitalization	845,000	145,000	50,000	50,000	350,000	657,700 50,000	572,000 50,000	686,800 50,000	602,000 50,000	620,100 50,000	3,138,600 1,690,000
Water Management & Irrigation	131,900	135,900	140,000	144,300	148,500	167,400	172,400	177,500	182,800	188,300	1,589,000
Waterfront Parks CFMP	66,000	53,300	54,800	56,500	58,000	65,800	67,700	69,800	71,900	74,000	637,800
Windmill Hill Park Improvements	0	5,646,100	0	0	0	0	0	0	0	0	5,646,100
Recreation & Parks Total	12,151,900	26,975,500	14,106,500	5,523,500	7,355,100	8,092,000	27,313,900	10,349,400	14,229,000	10,848,100	136,944,900
Other Regional Contributions											
Northern Virginia Community College (NVCC)	0	0	0	0	0	0	0	0	0	0	(
Northern Virginia Regional Park Authority (NVRPA)	422,000	466,000	471,000	476,000	480,000	485,000	490,000	495,000	500,000	505,000	4,790,000
Other Regional Contributions Total	422,000	466,000	471,000	476,000	480,000	485,000	490,000	495,000	500,000	505,000	4,790,000
OHA Point-of-Sale System Replacement	0	0	150,000	0	0	0	0	0	0	0	150,000
OHA Records Management System Replacement	5,000	0	0	0	0	0	0	0	0	0	5,000
Recreation Database System	200,000	10,000	10,000	10,000	65,000	10,000	10,000	10,000	10,000	10,000	345,000
IT Plan Total	205,000	10,000	160,000	10,000	65,000	10,000	10,000	10,000	10,000	10,000	500,000
heme 5: Flourishing Arts, Culture & Recreation Total	13,080,500	27,765,400	15,031,300	6,315,900	8,358,100	8,896,800	28,137,800	11,155,200	15,054,400	11,680,500	145,475,900
heme 6: Strong Economy											
Community Development											
Waterfront Small Area Plan Implementation (w/ Construction Funding)	22,000,000	36,800,000	43,200,000	0	0	0	0	0	0	0	102,000,000
Community Development Total	22,000,000	36,800,000	43,200,000	0	0	0	0	0	0	0	102,000,000
IT Plan Permit Processing	0	0	0	0	0	0	0	0	0	0	(
IT Plan Total	0	0	0	0	0	0	0	0	0	0	(
heme 6: Strong Economy Total	22,000,000	36,800,000	43,200,000	0	0	0	0	0	0	0	102,000,000
Theme 7: Thriving Children & Youth		22,222,200	,,								,,
ACPS											
ACPS Capital Program	55,199,200	167,680,700	31,081,900	77,295,700	9,551,500	27,189,500	79,102,000	8,874,600	25,305,700	70,202,200	551,483,000
ACPS Total	55,199,200	167,680,700	31,081,900	77,295,700	9,551,500	27,189,500	79,102,000	8,874,600	25,305,700	70,202,200	551,483,000

Note: Projects with a \$0 total funding are active capital projects funded in prior CIPs that	with a \$0 total funding are active capital projects funded in prior CIPs that do not require additional resources.											
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2022 - FY 2031	
Public Buildings					,	,	,	,	,	,		
Beatley Building Envelope Restoration	0	0	0	0	0	0	0	0	0	0	(
Burke Branch Renovation	825,000	0	0	0	0	0	0	0	0	0	825,000	
Public Buildings Total	825,000	0	0	0	0	0	0	0	0	0	825,000	
IT Plan												
Library Public Access Computers and Print Mgmt System	0	85,000	0	0	0	0	0	0	0	0	85,000	
Library Scanning Equipment and DAMS	0	0	0	0	0	0	0	0	0	0	(
Library Self-Service Stations/Equipment	0	0	0	152,000	0	0	0	0	0	0	152,000	
Migration of Integrated Library System to SAAS Platform	0	0	0	0	0	0	0	0	0	0	(
IT Plan Total	0	85,000	0	152,000	0	0	0	0	0	0	237,000	
Theme 7: Thriving Children & Youth Total	56,024,200	167,765,700	31,081,900	77,447,700	9,551,500	27,189,500	79,102,000	8,874,600	25,305,700	70,202,200	552,545,000	
Theme 8: Environmental Sustainability												
Community Development												
Environmental Restoration	159,000	292,000	175,000	309,000	368,000	328,000	213,000	324.000	235,000	347,000	2,750,000	
Oronoco Outfall Remediation Project	2,676,000	TBD	TBD	TBD	TBD	0	0	0	0	0	2,676,000	
Stream Valley Design Guidelines	2,010,000	0	0	0	250,000	0	0	0	0	0	250,00	
Community Development Total	2,835,000	292,000	175,000	309,000	618,000	328,000	213,000	324,000	235,000	347,000	5,676,000	
Recreation & Parks	2,000,000	232,000	113,000	303,000	010,000	320,000	213,000	324,000	255,000	341,000	3,070,000	
Proactive Maintenance of the Urban Forest	206,000	212,200	218,600	225,200	231,900	238,900	246,000	253,400	261,000	268,800	2,362,000	
Tree & Shrub Capital Maintenance	373,800	260,900	356,400	367,100	378,000	430,100	442,800	456,200	469,900	484,000	4,019,200	
Recreation & Parks Total	579,800	473,100	575,000	592,300	609,900	669,000	688,800	709,600	730,900	752,800	6,381,200	
Sanitary Sewers	319,800	473,100	375,000	392,300	009,900	309,000	000,000	109,600	130,900	132,000	0,361,200	
•	0	0	0	TBD								
AlexRenew Wastewater Treatment Plant Capacity Combined Sewer Assessment & Rehabilitation	5,000,000	3,900,000	0	0 IRD	0 IBD	0 IRD	U IBD	0 IRD	0 IBD	0 IBD	8,900,000	
Combined Sewer Assessment & Renabilitation Holmes Run Trunk Sewer	5,000,000	3,900,000	0	0	TBD	TBD	TBD	TBD	TBD	TBD	8,900,000	
											0.000.00	
Reconstructions & Extensions of Sanitary Sewers	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	9,000,000	
Sanitary Sewer Asset Renewal Program	4,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	36,000,000	
Sanitary Sewers Total	10,400,000	8,300,000	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000	53,900,000	
Stormwater Management												
Floodproofing Grant Program	750,000	769,000	789,000	809,000	830,000	851,000	873,000	895,000	918,000	941,000	8,425,000	
Four Mile Run Channel Maintenance	0	936,600	0	300,000	300,000	0	1,251,300	2,900,000	0	300,000	5,987,900	
Green Infrastructure	210,000	0	1,549,000	0	0	0	0	0	0	0	1,759,000	
Hooffs Run Culvert	0	0	0	0	1,344,000	0	0	0	0	1,505,300	2,849,300	
Inspection and Cleaning (State of Good Repair) CFMP	1,000,000	1,025,000	1,051,000	1,078,000	1,105,000	1,133,000	1,162,000	1,192,000	1,222,000	1,253,000	11,221,000	
MS4-TDML Compliance Water Quality Improvements	1,350,000	1,300,000	2,100,000	1,800,000	2,050,000	1,750,000	2,000,000	2,575,000	1,500,000	1,000,000	17,425,000	
NPDES / MS4 Permit	170,000	168,400	170,000	171,700	173,500	175,200	177,000	178,700	180,500	182,200	1,747,200	
Phosphorus Exchange Bank	0	0	0	0	0	0	0	0	0	0	C	
Small-Midsize Stormwater Maintenance Projects	500,000	513,000	526,000	540,000	554,000	568,000	583,000	598,000	613,000	629,000	5,624,000	
Storm Sewer Capacity Assessment	19,900,000	26,425,000	28,825,000	32,375,000	15,950,000	15,200,000	13,675,000	6,700,000	6,350,000	4,000,000	169,400,000	
Storm Sewer System Spot Improvements	2,540,500	2,605,000	2,671,000	2,738,000	2,807,000	2,878,000	2,950,000	3,024,000	3,100,000	3,178,000	28,491,500	
Stormwater BMP Maintenance CFMP	245,000	252,000	260,000	1,202,000	1,221,000	158,000	161,000	165,000	168,000	172,000	4,004,000	
Strawberry Run Stream Restoration	0	0	0	0	0	0	0	0	0	0	C	
Stream & Channel Maintenance	859,000	881,000	904,000	927,000	951,000	975,000	1,000,000	1,025,000	1,051,000	1,078,000	9,651,000	
Taylor Run Stream Restoration	0	0	0	0	0	0	0	0	0	0	C	
Stormwater Management Total	27,524,500	34,875,000	38,845,000	41,940,700	27,285,500	23,688,200	23,832,300	19,252,700	15,102,500	14,238,500	266,584,900	
Theme 8: Environmental Sustainability Total	41,339,300	43,940,100	43,995,000	47,242,000	32,913,400	29,085,200	29,134,100	24,686,300	20,468,400	19,738,300	332,542,100	
Theme 9: Healthy Residents												
Public Buildings												
DCHS Consolidation and Co-Location	20,424,000	61,200,000	0	0	0	0	0	0	0	0	81,624,000	
Public Buildings Total	20,424,000	61,200,000	0	0	0	0	0	0	0	0	81,624,000	
IT Plan												
DCHS Integrated Client Information System	300,000	TBD	TBD	0	0	0	0	0	0	0	300,000	
HIPAA & Related Health Information Technologies	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	250,000	
IT Plan Total	325,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	550,000	
heme 9: Healthy Residents Total	20,749,000	61,225,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	82,174,000	
heme 10: Multimodal Transportation	23,7 13,233	,,								,	,,,	
Community Development												
Transportation Signage & Wayfinding System	141,000	0	0	0	0	0	0	0	0	0	141,000	
Community Development Total	141,000	0	0	0	0	0	0	0	0	0	141,000	
Public Buildings	141,000			0	3	U	J	O .	J	0	141,000	
Alexandria Transit - DASH CFMP	1,351,500	53,100	54,700	56,300	58,000	59,800	61,500	63,400	65,300	67,300	1,890,900	
	1,351,500					59,800	61,500	63,400	65,300	67,300		
Union Station Improvements		250,000	TBD	TBD	TBD	-		-			250,000	
Public Buildings Total	1,351,500	303,100	54,700	56,300	58,000	59,800	61,500	63,400	65,300	67,300	2,140,900	
Recreation & Parks												
Pavement in Parks	200,000	275,000	290,000	290,000	240,000	275,000	275,000	275,000	275,000	275,000	2,670,000	
Shared-Use Paths	150,000	250,000	150,000	0	150,000	0	0	0	0	150,000	850,000	
Soft Surface Trails	123,700	124,400	131,300	135,300	139,300	143,400	147,700	152,300	156,700	161,500	1,415,600	
Recreation & Parks Total	473,700	649,400	571,300	425,300	529,300	418,400	422,700	427,300	431,700	586,500	4,935,600	

	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2031	FY 2022 - FY 2031
Transportation											
Access Improvements at Landmark	0	0	3,950,230	2,384,400	0	0	0	0	0	0	6,334,63
Alexandria Mobility Plan	0	0	0	0	0	0	0	0	0	0	
Bridge Repairs	2,151,000	2,373,000	2,583,000	2,775,000	2,977,000	3,167,000	3,660,000	4,572,000	3,670,000	4,600,000	32,528,00
Capital Bikeshare	400,000	250,000	250,000	0	0	0	0	0	0	0	900,00
Citywide Parking - Parking Technologies	206,804	250,000	0	0	0	0	0	0	0	0	456,80
Citywide Trans. Mgmt. Tech Intelligent Transportation Systems (ITS) Integration	1,000,000	400,000	600,000	3,084,550	0	0	0	0	0	0	5,084,55
Citywide Trans. Mgmt. Tech Traffic Control Upgrade	103,000	138,200	175,200	202,800	208,800	215,000	221,400	228,200	235,100	242,200	1,969,90
Citywide Trans. Mgmt. Tech Transportation Technologies	0	265,300	0	281,500	0	298,500	309,500	316,800	326,300	336,100	2,134,00
CMAQ Contingency from Cancelled Backlick Run Multi-Use Paths	2,210,003	2,100,648	300,000	0	0	0	0	0	0	0	4,610,65
Complete Streets	1,511,000	761,000	773,000	786,000	800,000	814,000	829,000	844,000	861,000	878,000	8,857,00
DASH Bus Fleet Replacements	0	12,465,600	9,288,200	0	9,332,200	19,343,700	0	8,740,800	21,006,900	31,510,000	111,687,40
DASH Electronic Fare Payment	0	0	0	0	0	0	0	0	0	0	
DASH Facility and Fleet Expansion	3,421,000	2,928,000	6,241,000	7,040,000	0	0	0	0	0	0	19,630,00
DASH Hybrid Bus and Trolley Powertrain Replacement	0	371,400	382,500	394,000	347,800	298,600	184,500	0	0	0	1,978,80
DASH Scheduling Software	0	0	0	0	0	0	0	0	0	0	
DASH Technologies	0	600,000	255,745	0	0	0	0	0	0	0	855,74
Duke Street and West Taylor Run Safety Improvements	0	0	3,905,460	0	0	0	0	0	0	0	3,905,46
Fixed Transportation Equipment	875,500	2,493,400	956,300	985,000	1,043,500	1,074,800	1,107,000	1,140,300	1,207,100	1,243,100	12,126,00
Four Mile Run Bridge Program	7,000,000	7,000,000	0	0	0	0	0	0	0	10,000,000	24,000,00
King Street-Bradlee Roadway Improvements	0	1,000,000	1,000,000	0	0	0	0	0	0	0	2,000,00
Old Cameron Run Trail	0	1,646,273	1,122,727	2,045,000	0	0	0	0	0	0	4,814,00
Seminary Road at Beauregard Street Ellipse	0	3,500,000	16,200,000	16,700,000	100,000	0	0	0	0	0	36,500,00
Sidewalk Capital Maintenance	309,000	636,600	327,900	675,400	347,800	716,500	369,000	760,100	391,500	780,000	5,313,80
Street Reconstruction & Resurfacing of Major Roads	6,394,000	5,835,000	5,436,400	5,599,500	4,984,900	6,328,500	6,149,400	6,333,900	6,523,900	6,719,600	60,305,10
Traffic Adaptive Signal Control	5,266,347	2,409,553	0	0	0	0	0	0	0	0	7,675,90
Transit Access & Amenities	500,000	400,000	0	0	0	0	0	0	0	0	900,00
Transit Corridor "B" - Duke Street	0	0	14,200,000	20,800,000	40,000,000	0	0	0	0	0	75,000,00
Transit Corridor "C" - West End Transitway	8,171,388	4,028,612	23,610,244	33,589,753	0	0	0	0	0	0	69,399,99
Transit Strategic Plan in Alexandria	150,000	0	0	0	0	0	0	0	0	0	150,00
Transitway Enhancements	0	0	0	0	0	0	0	0	0	0	
WMATA Capital Contributions	11,950,000	16,260,000	16,655,000	17,065,000	17,485,000	17,920,000	18,365,000	18,825,000	19,300,000	19,790,000	173,615,00
Transportation Total	51,619,042	68,112,586	108,212,906	114,407,903	77,627,000	50,176,600	31,194,800	41,761,100	53,521,800	76,099,000	672,732,73
neme 10: Multimodal Transportation Total	53,585,242	69,065,086	108,838,906	114,889,503	78,214,300	50,654,800	31,679,000	42,251,800	54,018,800	76,752,800	679,950,23
rand Total	293,102,842	527,899,386	415,726,806	315,365,803	192,538,300	162,170,600	211,518,500	136,341,800	171,000,800	235,846,500	2,661,511,33