

BFAAC Affordable Housing Subcommittee
Draft Questions for Stakeholders (2/11/2019)

(Note: not all questions will be applicable to all stakeholders.)

1. Does the city's housing affordability challenge impose costs on the people you serve and consequently, on your agency or program (e.g. students, clients, residents)? Have you attempted to quantify these costs in some way?
2. Does the city's housing affordability challenge affect your ability to recruit or retain qualified staff for your agency or program?
3. What are areas that [the city/your program] does well to address housing affordability? In what areas do you see room for improvement?
4. What approaches that other jurisdictions are pursuing would be potentially valuable for Alexandria? What are the roadblocks for implementing these approaches (e.g. Dillon rule)?

Draft List of Stakeholders

1. City Agencies
 - a. Alexandria City Public Schools (ACPS)
 - b. Alexandria Redevelopment and Housing Authority (ARHA)
 - c. Alexandria Office of Housing
 - d. Alexandria Economic Development Partnership (AEDP)
 - e. Alexandria Department of Community and Human Services
2. City Boards and Commissions
 - a. Economic Opportunities Commission
 - b. Affordable Housing Advisory Council
 - c. ARHA Board of Directors
 - d. Other DCHS Boards/Commissions?
 - e. Master Plan Implementation Groups?
3. Regional Entities
 - a. Metropolitan Washington Council of Governments (Hilary Chapman)
 - b. Northern Virginia Affordable Housing Alliance (Michelle Krockner)
 - c. Arlington/Fairfax sources?
 - d. VHDA or other state sources?
4. Others?

City Council Retreat Council Priorities by Theme

Economic Development (15)

- Landmark Mall/Plan/Redevelopment (3)
- Small Business (3)
- Increasing economic opportunities/growth/development (3)
- King Street Retail Strategy/King Street Initiative (2)
- Increase revenues (2)
- Eisenhower redevelopment
- Business attraction

Education (9)

- Schools/Education – General (2)
- Afterschool network & Services (2)
- Early Childhood Education/Pre-K Programs (2)
- ACPS funding
- Adding School Capacity for High School
- Narrowing achievement gap

Housing Affordability (8)

- Affordable housing – General (5)
- A more beneficial affordable housing contribution formula (Housing Contributions)
- Affordable Senior Housing
- Affordable/Workforce Housing

Infrastructure (7)

- Infrastructure – General (3)
- CSO
- Infrastructure investment
- Adding access to City services on the West End
- Municipal building maintenance

Environment/Sustainability (7)

- Environment – General (2)
- Climate Change Policy
- Updated focus on Eco-City
- Innovative Technologies; Electric DASH and City Vehicles
- Green New Deal
- Resilience

Equity (7)

- Equity (General) (2)
- Racial/Gender/Age Equity (4)
- Equity Policy

Transportation (7)

- Transportation – General
- Potomac Yard Metro
- Metro Shutdown
- Redevelopment of/by Metro Stations
- Duke Street Corridor Improvements
- Expanding transit
- More Equitable transportation

Other Priorities Identified:

- Historic Preservation/Waterfront Plan (3)
- Employee recruitment, retention, and compensation (2)
- Age-friendly community/aging issues (2)
- Open space maintenance and expansion (2)
- The Arts
- Health
- Public Engagement
- Trust
- Placemaking
- Strategic Planning
- Regionalism
- Public Safety/Law Enforcement Resources
- Boards & Commission Summit

CITY COUNCIL WORKPLAN PRIORITIZATION RESULTS		Weighted Scores			
		5	3	1	Wgt. Avg
Policy Worksessions		Blue	Yellow	Green	
1	Implementation of Strategic Facilities Master Plan	5		1	4.333333
2	Housing Master Plan Implementation	1	4	2	3.166667
3	Council Meeting on the Road/Special Hearings with associated topics		2	1	1.166667
4	Commission for Women Initiatives		1	2	0.833333
4	Business Initiatives and Incentives	1			0.833333
5	Racial Equity Initiative			1	0.166667
	Future of NOVA Juvenile Detention Center				0
	Municipal Broadband, 5G & Small Cell Infrastructure				0
	Torpedo Factory Art Center (TFAC) Vibrancy Plan				0
	Federation of Civic Associations				0
Joint Worksessions		Blue	Yellow	Green	Wgt. Avg
1	ARHA/PC/CC Joint Worksession; Topic: Review ARHA redevelopment	3	1	1	3.17
2	School Board Joint Worksession; Topic: High School Capacity, CIP - add City Staff - municipal facility support	1	3	1	2.50
3	Child & Family Youth Collaborative Commsission; Topic: After School Care and child care	2			1.67
4	Waterfront Commission: Waterfront Plan, Stormwater, Historic Alexandria		2	2	1.33
5	Commission on Aging Joint Worksession; Topic: Age Friendly Community Plan	1			0.83
6	Environmental Policy Commission (EPC) Joint Worksession; Topic: EAP Update		1	1	0.67
7	Transportation Commission Joint Worksession - Topics: CMAQ/RSTP & Transportation Funding			1	0.17
7	Social Services Advisory Committee Joint Worksession + EOC/ Topic: Safety Net Issues			1	0.17
	VA Legislative Delegation				0
	Regional Bodies (Arlington, Falls Church, etc.)				0
	Planning Commission				0
Department Strategic Reviews		Blue	Yellow	Green	Wgt. Avg
1	Visit Alexandria & AEDP - Topics: Economic Development - tourism, marketing, resouces, competition, small business, opportunity zones, City business initiatives/incentives	3	1		3
2	DCHS - Topics: Early Childhood - how organized and funded; future	1	1	1	1.5
3	Human Resources - Topics: recruitment/ retention initiative update, paysclae, HR liaisons	1	1		1.333333
4	DCHS - Topics: Alexandria Workforce Development Center (Amazon/VT Workforce Pipeline) - service delivery		2		1
5	RPCA - Topics: Department Overview, fees (as part of budget process)	1			0.833333
5	Office of Housing - Topics: Everything; Department Review	1			0.833333
6	Office of Historic Alexandria (OHA) - (Fall/Winter 2019) - Topics: Implementation with waterfront plan, CSO time, cross communications, vision and new leadership		1	1	0.666667
6	Finance - Topics: Minortiy, Women, and small business opportunities, online filing portal			4	0.666667
7	Communication and Public Information (OCPI) - Topic: Full department review		1		0.5
8	T&ES: Topic: Metro shutdown			1	0.166667
	Fire - Topic: Department update, staffing model, what's next, resources				0
	Planning and Zoning - Topic: Full departmental review and update on initiatives				0
	Health - Topic: HIV Zero Initiative, Opiods and Substance Abuse				0
	Public safety - Topic: - police, fire, emergency management, sherrif - updating, staff model, what's next, resources				0
	Code Administration - Topic: Enhanced electronic plan review, central point of service, apex implementation update				0